

ANNUAL REPORT

2018-2019









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Message from the President

Lauren Pressley ACRL's 80th President

It has been a pleasure, and the honor of my career, to serve as ACRL president. The association, through its members, is doing significant and meaningful work, and I am so grateful for the opportunity to serve in this role. I appreciate the contributions of everyone who made this year a success—in particular, our passionate members, our exceptional association staff, and our thoughtful and committed Board of Directors. Personally, I also want to express gratitude for the support of the 2019 President's Program Committee and my colleagues at the University of Washington



(UW)—Tacoma and UW Libraries who encouraged and supported my work as ACRL president over this past year.

A significant theme of the year has been planning strategically for ACRL's future while ALA undergoes a number of changes. In particular, the ACRL Board and staff have been following the work of the Steering Committee on Organizational Effectiveness (SCOE) and have created opportunities for ACRL membership to receive updates through our Leadership Council, Annual Membership meeting, and posts to ACRL Insider.

In addition to this, the ACRL Board and staff have continued to build on our Core Commitment to Equity, Diversity, and Inclusion (EDI). We've further clarified our thinking in the Plan for Excellence, worked to develop clearer and more equitable processes, and are better sharing our commitment to EDI through ACRL communication channels and our new EDI LibGuide.

The ACRL 2019 Conference was themed "Recasting the Narrative." The work that the conference committees, ACRL staff, and member presenters put into the event led to an outstanding conference. Participants could see evidence of ACRL's Core Commitment to EDI from conference planning to member presentations. A personal highlight was presenting the Academic/Research Librarian of the Year Award to Kaetrena Davis Kendrick, who was recognized for her critical work in the areas of underserved and rural user populations, professional ethics, and morale in the profession.

In addition to this, I had the great honor of presenting ACRL's Excellence in Academic Libraries Awards to the College of Western Idaho, Swarthmore College, and Case Western Reserve University. I was thrilled to share the national impact of the inspiring work of the winning libraries with their local communities and enjoyed the opportunity to meet passionate library staff devoted to meeting the local needs of their community.

Another joy of my presidency was the opportunity to visit ACRL chapter meetings. I appreciated the opportunity to share resources from ACRL and to learn from colleagues across the association. Our conversations frequently focused on organizational change in support of EDI, enhancing learning, furthering research, and adapting to changing higher education landscapes. No matter the location, I found committed library workers interested in serving the specific needs of their communities.

Finally, I want to take this opportunity to express deep appreciation for ACRL members. You are ACRL. Whether you participate online or in-person, write for publications, engage in an online discussion, offer a presentation, serve on a committee, donate to an ACRL fund, or represent members as a leader, you are shaping this association. Academic libraries are better for your engagement in this work. Thank you!

Annual Conference Programs

ACRL Programs at the 2019 ALA Annual Conference — Washington, D.C. —

- Accessibility and Creation of Online Library Materials: Applying Universal Design for Learning (DLS)
- Beyond CRAAP: An Updated Approach to Source Evaluation
- Bolster Academic Libraries as Integral Safe Spaces for Mental Health
- Bystander or Change Agent? An Examination of Big Ten Academic Alliance Social Media Content for Radical Democracy
- Citizen Science and Libraries Strange Bedfellows or Dream Dates?
- Climbing the Ladder: African American Deans and Directors Speak on Leadership
- Difficult Discussions: Diversity in Digital Collections and Archives (DSS/LES)
- Equity, Diversity, Inclusion... and Leadership: Where Do We Go from Here? (President's Program)
- Federal Regulations and Libraries: Commenting and Advocating from an Academic Library Perspective (Professional Values Committee)
- Grassroots Advocacy and Librarians: Using Research Power to Make Change (ANSS/PPIRS)
- Knowledge is Global: Expanding the Awareness and Impact of Research from the Global South (RAMIG)
- Librarians as Researchers: Designing and Implementing Scholarship of Teaching and Learning Projects (Student Learning and Information Literacy Committee)
- Mental Health and Tenure: Examining the Intersection Between Institutional Supports and Work-Related Stress
- Minding the Gaps: Conducting and Using Scoping Reviews in the Library Context
- Minority-Serving Institution Academic Libraries: Responsive Leadership, Transformative Services and Radical Inclusion
- Pitfalls of Neutrality: What Does Inclusivity Mean in Libraries? (WGSS)
- Providing Equivalent Experiences: Flipping the Library Orientation for Online Students
- The Sense of the Self: How Identity Informs Academic Librarianship (Diversity Committee)
- Show Me the Money! Or not? Making Sense of the 4th Factor of Fair Use
- Stay on Target! Stellar Practices for Strategic Outreach Through Collaborations, Marketing, and Peer Leaders (LMOIG/ULS)
- Unlike Others: Developing an Online Face for a Lesbian Pulp Fiction Collection
 Through the Lens of Social Justice
- Will They Stay or Will They Go? 'Sense of Belonging' as a Foundation for Creating Inclusive Library Services for International Students

Message from the Vice-President

Karen Munro

Vice-President/President-Elect

It has been a pleasure to serve as your ACRL vice-president for the past year. I've learned a great deal working with the stellar ACRL staff and with so many ACRL members on the Board, on committees and task groups, and informally on issues that are important to our profession.



One of my first responsibilities as vice-president and as an ACRL Board member was to participate in strategic planning for the association. At

the Board's 2018 fall strategic planning meeting, we devoted much of our time to developing our shared understanding of equity, diversity, and inclusion (EDI), and to exploring ways that ACRL could move forward in these areas. I was grateful and proud to take part in the discussions that led us to create the new core commitment to EDI as part of ACRL's strategic plan. The core commitment gives clear voice to our values and intentions and provides a basis for planning EDI actions and initiatives throughout the association.

Another of my key duties as vice-president was to oversee and participate in the annual appointment of members to divisional volunteer opportunities. This is a big job that I could not have handled without the support of the excellent ACRL staff and Appointments Committee—not to mention all the members who volunteered to serve. This year, in keeping with our core commitment, we asked volunteers to answer optional demographic questions about their race, ethnicity, and gender. After the appointments process was complete, I shared a report with members on ACRL Insider about what we've learned so far about the member leader demographics of our association. I hope that future vice-presidents will continue this practice, so that we can better understand our demographics and hold ourselves accountable for greater equity and diversity.

EDI will continue to be a major theme of my work during my term as ACRL president, with one highlight: the ACRL President's Program at the 2020 ALA Annual Conference in Chicago. The program will be on an EDI theme, and thanks to the stellar committee planning it, I know it will be terrific. I also look forward to exploring the many streams of change happening at ALA. This fall we expect to see final recommendations from the Steering Committee on Organizational Effectiveness (SCOE), as well as outcomes from other major projects, such as the search for the next ALA executive director, the potential relocation of the ALA and ACRL offices, and the future of the ALA Midwinter Meeting. As we navigate these and other areas of change, my role will be to listen, communicate, and support ACRL members and staff, as well as to advocate for the best interests of ACRL and its members.

I look forward to the learning and discovery that I know this year will hold for me. I'm grateful for the support of the Board, my fellow presidents, and ACRL's superb Executive Director Mary Ellen Davis, as well as the incredible ACRL staff. Most of all, I look forward to continuing to meet and learn from all of you, my fellow ACRL members, who make serving in this position a wonderful experience.

Letter from the Executive Director

Mary Ellen K. Davis

ACRL Executive Director

"ACRL conference years," as we refer to them at the office, are always extra busy years as we manage new and ongoing initiatives while we prepare for the conference, and this year was no exception.

The ACRL 2019 Conference, "Recasting the Narrative," held in Cleveland, April 10–13, 2019, was a great success, attracting more than 4,300 attendees, 90% of whom said they would recommend an ACRL conference to a colleague and agreeing that the ACRL conference provided a welcoming and inclusive environment.



As members and staff worked together to explore how ACRL could best infuse its core commitment to equity, diversity and inclusion (EDI) throughout all of its work, the results from those evaluation questions were heartening. There continues to be much work to do, and I am pleased to highlight just a few more of this year's initiatives.

We made changes to the committee appointments process to improve transparency and increase understanding about how appointments are made. By gathering optional demographic data from volunteers, we can better realize our goal of equitable appointments as we use this data as we make appointments next year.

Training and discussions on EDI topics were explored by the Board, staff, goal area committee chairs, and ACRL leaders throughout the year. We arranged EDI training for a number of ACRL workshop and institute presenters to ensure ACRL curricula and presentations are inclusive. ACRL plans to expand these sessions to more presenters in the future.

ACRL published "Open and Equitable Scholarly Communications: Creating a More Inclusive Future," an action-oriented research agenda that encourages a more open system of scholarly communication and is offering research grants to explore this agenda.

Two new LibGuides focusing on EDI issues were launched this year. One bringing together EDI-related resources from across the association and the other focusing on resources for ACRL Diversity Alliance members.

A record-breaking \$124,210 was awarded to 170 librarians, students, and staff to attend ACRL 2019. These scholarships, generously funded by ACRL members, gave preference to applicants who are from diverse cultural/ethnic backgrounds, serve underrepresented groups, and have not previously been awarded an ACRL scholarship.

I am proud that in addition to the work noted above ACRL launched Project Outcome, a free toolkit designed to help academic libraries understand and share the impact of essential library programs and services by providing simple surveys and an easy-to-use process for measuring and analyzing outcomes. ACRL has also continued its advocacy work on your behalf, expanded the knowledge base with timely publications, recognized the best and brightest in academic libraries and librarians, and much more. I encourage you to take a few moments to review this report and learn more about ACRL's many accomplishments in 2019.

ACRL could not accomplish as much as it does without the passionate commitment of its membership and staff. I thank you and am grateful for your service. I especially want to thank ACRL 2018–19 President Lauren Pressley and the ACRL Board of Directors for their work in advancing ACRL's Plan for Excellence. And I want to thank the many donors, Friends, corporations, and libraries who contributed to ACRL's successes through their commitment of time and resources.

December 2019 645 C&RL News

Friends of ACRL



The Friends of ACRL donations support ACRL's mission in key areas, including the ACRL Advancement Fund, ACRL Conference Scholarship Fund, and RBMS Scholarships Fund. Since the establishment of the Friends of ACRL, 1,090 donors have become Friends and

contributed more than \$382,000 to demonstrate support for ACRL initiatives. Money from the Friends Funds has been used to provide scholarships for ACRL professional development activities, to support the Library Copyright Alliance Project, and to provide open access for *C&RL News* backfiles.

Thanks to those listed below for contributing to the Friends of ACRL in FY19 (September 1, 2018–August 31, 2019). Founding Friends are shown in italics. A complete list of Founding Friends is available on the ACRL website at www.ala.org/acrl/aboutacrl/givetoacrl/donate/friendsfound. A list of contributors to the ACRL 2019 Conference Scholarship Campaign may be found at https://conference.acrl.org/campaign/.

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(\$1,000 or more)

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= In memory of Dr. William (Bill)

^ = In memory of Jose Manuel **Palacios**

Core Commitment to Equity, Diversity, and Inclusion

As the higher education association for librarians, ACRL is dedicated to creating diverse and inclusive communities in the association and in academic and research libraries. This core commitment permeates the work of the association, cutting across all ACRL sections, committees, interest and discussion groups, and communities of practice by acknowledging and addressing historical racial inequities; challenging oppressive systems within academic libraries; valuing different ways of knowing; and identifying and working to eliminate barriers to equitable services, spaces, resources, and scholarship.

The ACRL President's Program at the ALA Annual Conference also focused on equity, diversity, and inclusion (EDI) issues as part of the association's Core Commitment to EDI. "Equity, Diversity, Inclusion... and Leadership: Where Do We Go From Here?" featuring Angela Spranger, author of *Why People Stay: Helping Your Employees Feel Seen, Safe, and Valued*, addressed contemporary issues around diversity, leadership, and inclusiveness throughout the employment lifecycle.

To foster a wider conversation and give the topic more attention, the President's Program expanded beyond the traditional single event at the ALAAnnual Conference. ACRL also hosted a discussion forum with Terryl Ross, assistant dean of diversity, equity, and inclusion at the University of Washington College of the Environment, during the ALA Midwinter Meeting in Seattle. This interactive workshop presented a new five-level diversity and inclusion organizational model and described what it takes to realistically move organizations to the next level of EDI work.



"As an early-career librarian, I value ACRL in a few key ways: their focus on inclusivity and diversity, their commitment to early career librarians, their focus on increasing student learning and success."

— Ted Quiballo, ACRL Member of the Week

The conversation around EDI issues continued through the President's Program EDI Discussion Series blog, which featured posts on topics such as EDI in community colleges; designing anti-oppressive events and instruction; queer, feminist, and critical theory; metadata justice; and more. Additionally, the ACRL appointments process was made more inclusive and transparent this year. The Appointments Board Working Group made recommendations and updated materials in a variety of ways. Appointments marketing was updated to include more welcoming language on the ACRL volunteer form, webpage, and social media. The thank you letter that is sent to nonappointed volunteers was reviewed and edited to expand on opportunities for engagement. Members who volunteered for a committee or section appointment had the option to answer several demographic questions to help continue to work to make the appointments process more inclusive.

ACRL by the Numbers

ACRL by the Numbers

20,228 TWITTER FOLLOWERS
7,622 FACEBOOK LIKES
776 INSTAGRAM FOLLOWERS
446 PINTEREST FOLLOWERS

More than \$66,000 raised for ACRL 2019 conference scholarships

1,599 ACRL members served on committees in FY19



29
librarians and
libraries
received
ACRL
awards in
2019

242,153 total visits to online ACRL standards, guidelines, and frameworks in FY19

1,253 members of ACRL's largest interest group, the Library Marketing and Outreach Interest Group

1,672 ads for job opportunities posted to

by academic and research institutions in FY19

Fifty-three current members of the



ACRL 2019

The theme of the ACRL 2019 Conference, "Recasting the Narrative," also directly supported the core commitment to EDI, offering three keynote sessions, several invited presentations, chair's choice, and many sessions and posters related to EDI topics. The conference included its first land acknowledgment at its opening keynote and provided a variety of EDI resources on the conference website and onsite in Cleveland, Ohio.

More than 4,000 library workers, exhibitors, speakers, and guests from around the world met April 10–13, 2019, in Cleveland for ACRL 2019. Themed "Recasting the Narrative," attendees selected from more than 500 dynamic conference programs selected and presented by leaders in the profession along with more than 200 exhibitors showcasing cutting-edge products. Additional information on ACRL 2019 is available later in this report.

ACRI's Plan for Excellence

This report highlights ACRL's many accomplishments during the 2019 fiscal year across the four strategic goal areas highlighted in the Plan for Excellence—the value of academic libraries, student learning, research and scholarly environment, and new roles and changing landscapes—along with the association's enabling programs and services.

The Value of Academic Libraries

ACRL made significant progress on the association's goal of assisting academic libraries in demonstrating alignment with, and impact on, institutional outcomes this year. The association provides support and training to ACRL liaisons to other higher education organizations and disciplinary societies so that they are prepared to talk about the value of academic libraries in those contexts.



"I feel that I have especially benefited from the research produced from the Value of Academic Libraries Initiative. I look forward to seeing the results of the Project Outcome for Academic Libraries Task Force as I think this tool could help build upon the impact studies from the value initiative." — Kate Ganski, ACRL Member of the Week

The association launched Project Outcome for Academic Libraries at ACRL 2019 in Cleveland. Based on a model developed by the Public Library Association (PLA), this free toolkit is designed to help academic libraries understand and share the impact of essential library programs and services by providing simple surveys and an easy-to-use process for measuring and analyzing outcomes. The standardized surveys allow libraries to aggregate their outcome data and analyze trends over time by service topic and program type. Training and resources are provided to

participating libraries so they can use data-driven results to advocate for their library. Project Outcome for Academic Libraries is free for academic and research librarians, as well as library school students, in the United States and internationally.

The second and third rounds of ACRL's Value of Academic Libraries Travel Scholarships recipients were announced in October and April. These scholarships of up to \$2,000 each support librarians presenting on their work demonstrating the impact of academic libraries in the broader landscape of higher education. The selection committee chose six proposals in these competitive rounds of applications. They are Rebecca A. Croxton (University of North Carolina—Charlotte), Heidi Schroeder (Michigan State University), Megan E. Welsh (University of Colorado—Boulder), Heather Howard (Purdue University), and Jennifer Wilhelm (Texas A&M University), along with Janet Clarke (Stony Brook University) and Raymond Pun (Alder Graduate School of Education) for a joint presentation.

ACRL's Academic Library Impact Research Grants support new research, particularly in the six priority areas suggested by the Academic Library Impact report. Grants of up to \$3,000 each aim to build on the foundations of ACRL's 2017 report *Academic Library Impact: Improving Practice and Essential Areas to Research* and fill gaps in existing literature. In this round of grants, the committee emphasized proposals related to EDI issues and successful recipients are eligible to apply for up to \$1,500 in additional funding for dissemination of their findings. The grant recipients are Deb Baker (Manchester Community College); Ted Chodock (College of Southern Nevada); Jeffrey Delgado and Reabeka King-Reilly (Kingsborough Community College—CUNY); Yi Ding, Elizabeth Cheney, and Laura Wimberley (California State University—Northridge); Amanda MacDonald, Anne Brown, and Keri Swaby (Virginia Tech); and Amanda Ziegler (Northcentral University).

ACRL's *Standards for Libraries in Higher Education* continues to be an active part of the Value of Academic Libraries initiative. The association licensed and offered four full-day workshops and one webcast on implementing the standards over the past year. The online version of the standards has been visited more than 17,500 times this year.

National Center for Education Statistics Integrated Postsecondary Education Data System/ACRLMetrics

The ACRL Academic Library Trends and Statistics Survey incorporates the Integrated Postsecondary Education Data System (IPEDS) Academic Library Component and makes the results available through ACRL Metrics. The survey also enables participants to easily transfer their IPEDS responses to the institutional keyholder for the IPEDS survey. The U.S. Department of Education issued a request for comments on planned changes to the IPEDS Academic Libraries component, and the following important changes went into effect for the next three-year cycle:

- The survey will capture the number of FTE librarians, nonlibrarian professional staff, all other paid staff, and student assistants.
- A definition and instructions for counting digital/electronic serials has been added to the survey.
- Instructions for reporting digital/electronic serials usage have been added to the survey.

The e-serials and e-serials usage definitions were developed by the ACRL, ALA, and Association of Research Libraries IPEDS Task Force, which serves as an advisory group for the IPEDS Academic Libraries Component Definitions.

Student Learning

The following activities are examples of ways ACRL moved towards meeting the association's goal of assisting librarians in transforming student learning, pedagogy, and instructional practices through creative and innovative collaborations this fiscal year.

The ACRL Framework for Information Literacy for Higher Education has introduced a new way of thinking and practicing to the academic library community and continues to bring both inspiration and challenge to librarians as they explore new directions in information literacy practice and research. The ACRL Framework Sandbox, an openly accessible platform and repository for librarians and their educational partners to discover, share, collect, and use ongoing work related to the ACRL Framework in practice and professional development, was visited more than 109,000 times this year. The Sandbox now provides access to more than 200 resources. The online version of the Framework itself has been accessed more than 97,000 times this year.

ACRL released several books related to student learning and information literacy issues this year, including Critical Approaches to Credit-Bearing Information Literacy Courses; Library Service and Learning: Empowering Students, Inspiring Social Responsibility, and Building Community Connections; Motivating Students on a Time Budget: Pedagogical Frames and Lesson Plans for In-Person and Online Information Literacy Instruction; and Scholarship in the Sandbox: Academic Libraries as Laboratories, Forums, and Archives for Student Work.

The association also offered a variety of e-learning offerings focused on student learning and information literacy topics, including "Teaching Online in Plain Language: Creating Clear Research Guides, Library Websites, and Online Instruction;" "Imposter Syndrome in Instruction Librarians: Impact and Solutions;" "Controversial Topics and Difficult Dialogues: Strategies for Addressing Misinformation in the Library;" and the four-part series "The Grounded Instruction Librarian: The Scholarship of Teaching and Learning." The Engaging with the ACRL Framework and Intersections of Scholarly Communication and Information Literacy RoadShow workshops also brought student learning topics to a variety of institutions and consortia across the country.

Perspectives on the Framework, a column focusing on the Framework and edited by the Student Learning and Information Literacy Committee, continues to appear bimonthly in *C&RL News*. Column topics this year have included fusing the ACRL Framework and roles and strengths of teaching librarians to promote the lifelong learning of teaching librarians, re-examining the Framework for community colleges, introducing framework concepts to "novice learners" using reference sources, building a faculty-librarian framework community of practice, and new information literacy competencies for art, architecture, and design learners.

A variety of e-learning courses and webcasts, along with programs and preconference sessions at the ALA Midwinter Meeting and ALA Annual Conference, provided additional opportunities for librarians to gain additional skills in these important areas.

Information Literacy Immersion Program

ACRL endeavors to improve members' ability to teach and assess lifelong learning skills. To help librarians and institutions develop and implement information literacy programs on their campuses, the Immersion '19 program was offered from July 28 to August 2, 2019, at Loyola University—Chicago and sold out with 96 registrants. In addition, ACRL awarded \$12,000 in Immersion scholarships to support the participation of six academic and research librarians from underrepresented backgrounds or working at underrepresented institutions.

In May 2019, ACRL announced the selection of Veronica Arellano Douglas, Ashleigh Coren, Carlos Duarte, Michelle Gohr, Sofia Leung, Jessie Loyer, and Rachel McCaskill as the newest facilitators for the Immersion Program. They join the current program facilitator team in shaping the curriculum and facilitating the program.

Research and Scholarly Environment

ACRL's scholarly communication program actively promotes a commitment to the greater good through the transition to a more open system of scholarship. To help advance this goal, the association released "Open and Equitable Scholarly Communications: Creating a More Inclusive Future," prepared for ACRL by Nancy Maron and Rebecca Kennison with Paul Bracke, Nathan Hall, Isaac Gilman, Kara Malenfant, Charlotte Roh, and Yasmeen Shorish, in June 2019. Developed over the course of a year with leadership from the ACRL Research and Scholarly Environment Committee (ReSEC), and with a high degree of community involvement, this powerful new action-oriented research agenda encourages the



community to make the scholarly communication system more open, inclusive, and equitable by outlining trends, encouraging practical actions, and clearly identifying the most strategic research questions to pursue.

ReSEC selected five sites to host the "Scholarly Communication: From Understanding to Engagement" RoadShow workshop at a subsidized rate in 2019. Recognizing that scholarly communication issues are central to the work of all academic librarians and all types of institutions, ACRL is underwriting the bulk of the costs of bringing this proven content to sites across the country. The institutions selected to host the 2019 RoadShows are Auraria Library (Denver, Colorado); Delaware Valley Chapter of ACRL (Philadelphia, Pennsylvania); University of North Alabama (Florence, Alabama); University of Oregon (Eugene, Oregon); and Utah Academic Library Consortium (Provo, Utah). The workshop focuses on access to scholarship and data, copyright and intellectual property, and outreach and engagement.

In late June, ReSEC announced the selection of Jennifer Beamer, Sandra Enimil, and John Martin as the newest presenters for the one-day RoadShow, "Scholarly Communication: From Understanding

December 2019 653 C&RL News

to Engagement." They join the current presenter team as partners in shaping the curriculum and presenting the workshop. Beamer is the scholarly communications librarian/coordinator at the Claremont Colleges Consortium, Enimil is the copyright services librarian and program director of copyright services at The Ohio State University, and Martin is the scholarly communication librarian at the University of North Texas. The scholarly communication RoadShow is part of ACRL's slate of daylong workshops that can be brought year-round to your campus, chapter, or consortium worldwide.

ReSEC also awarded Debbie Feisst and Willa Liburd Tavernier as sponsored scholarships to attend OpenCon 2018, held November 2–4, 2018, in Toronto, Canada. Feisst is public services librarian at the University of Alberta Libraries in Edmonton, Canada, and Tavernier is the open scholarship resident librarian at Indiana University–Bloomington. In addition to attending OpenCon, Feisst and Tavernier will be appointed for two-year terms on ACRL ReSEC to contribute to ACRL's scholarly communication initiative by building on what they learn through OpenCon.

ACRL's "Primer for Protecting Sensitive Data in Academic Research," prepared by ReSEC and released in December 2018, is a communication resource about providing protections for sensitive data that may be used or produced in the course of conducting academic research. This primer helps individual researchers, managers of research data services, and organizational leaders understand how and why to integrate data protection activities into their practices through the collaborative endeavor of research data management.

The Scholarly Communication Toolkit continues to provide content and context on a broad range of scholarly communication topics and offers resources and tools for the practitioner. The Toolkit features sections on topics such as fair use, public access mandates, and library publishing in addition to more fully developed sections on open access publishing and repositories.

The ACRL Scholarly Communication Discussion Group, Scholcomm discussion list, and the ACRL/SPARC Forum on Emerging Issues in Scholarly Communication continue to be important venues for strengthening the association's role in supporting new models of scholarly communication. Monthly articles on scholarly communication issues and trends in *C&RL News* covered topics including library publisher resources, multilingual access, community alignment and equity for emerging scholarly infrastructure, and the state copyright conundrum this year. ACRL also raised awareness of important scholarly communication issues by offering a free ACRL Presents webcast, "Digging for Gold with Bundles of Sticks: Copyright, Fair Use, and Text Data Mining" in February 2019, to celebrate Fair Use/Fair Dealing Week. Another free ACRL Presents webcast, "Open Data Repositories: Creating Equitable and Sustainable Data Access," was offered in October 2018 to celebrate Open Access Week.

New Roles and Changing Landscapes

The New Roles and Changing Landscapes goal focuses on assisting the academic and research library workforce in effectively navigating change in higher education environments. This year, the ACRL New Roles and Changing Landscapes Committee selected the team of Dani Brecher Cook, Cinthya Ippoliti, and Brianna Marshall to plan and develop an asynchronous online learning

course on change management that includes self-guided, self-paced readings and activities, as well as activities and exercises to be completed as a team. The course is scheduled to debut in early 2020 and will be freely available from the ACRL website.

Heather Blicher, Kathy Essmiller, Michelle Reed, and Ariana E. Santiago were selected as curriculum designers/presenters to create a new RoadShow workshop to support librarians in finding, using, and developing open educational resources (OER). Intended for academic librarians and library staff integrating OER into their institutions and developing OER initiatives, this introductory daylong workshop will be available for host institutions worldwide to bring to their campuses beginning in summer 2020.

From November 2018 through July 2019, the committee evaluated and revised the CUPA-HR Position Descriptions of Academic Librarians for their professional salary survey. The survey with updated position descriptions opened for participation on November 1, 2019, and data becomes available in February 2020.

Core Commitment to Equity, Diversity, and Inclusion

As the higher education association for librarians, ACRL is dedicated to creating diverse and inclusive communities in the association and in academic and research libraries. In addition to the activities noted earlier in this report, the association acted on this commitment in a variety of ways.

Complete details on the wide range of activities related to EDI can be found in the new ACRL Equity, Diversity, and Inclusion LibGuide. The new guide contains a wealth of information on ways ACRL has implemented the association's Core Commitment, including the ACRL Diversity Alliance; standards and guidelines; information on conference and online learning programming; links to books, articles, and other publications focusing on EDI topics; a calendar of association activities; and suggestions for ways to get involved in this important work.

The ACRL Board of Directors has endorsed an American Historical Association (AHA) statement on Domestic Terrorism, Bigotry, and History. The statement notes that "As the largest organization of professional historians in the world, the AHA condemns the recent deployment of histories invented in the interest of bigotry, violence, and division. Many critics of white nationalism have admirably insisted that 'this is not who we are.' If the statements of white nationalists do not reflect who Americans are or want to be, they do compose an undeniable part of our collective past. Those aspects of the nation's heritage should be exposed and overcome, rather than ignored or celebrated. Knowledge of history can help Americans achieve that goal." ACRL is one of more than 30 organizations to sign on in support of the AHA statement.

ACRL Diversity Alliance

The ACRL Diversity Alliance unites academic libraries who share a commitment to increase the hiring pipeline of qualified, talented individuals from underrepresented racial and ethnic groups. The ACRL Diversity Alliance grew out of an initiative led by founding members

December 2019 655 C&RL News

American University, the University of Iowa, Virginia Tech, and West Virginia University. There are currently 53 ACRL Diversity Alliance member institutions. The ACRL Diversity Alliance held a preconference, "Taking Charge of Your Narrative," at the ACRL 2019 Conference in Cleveland. The preconference attendees heard from nationally recognized speakers on developing a leadership narrative. In addition, participants worked through a career planning tool to develop a road map.

Enabling Programs and Services

In addition to the four Plan for Excellence goal areas and the Core Commitment to EDI, ACRL serves its members, along with the academic and research library community, through a wide variety of programs and services. Highlights of the regularly recurring operations relevant to the ability of ACRL to lead academic and research librarians and libraries in advancing learning and scholarship are reported below.

Member Engagement

ACRL's membership activities build on retaining core membership while recruiting from new and diverse communities. As of August 31, 2019, ACRL had 10,157 members, a decrease of 1% (103 fewer members) from FY18 (10,260). There are currently 9,519 personal members, 619 organizational members, and 19 corporate members.

Two new interest groups, the Research Assessment and Metrics Interest Group and the Systematic Reviews and Related Methods Interest Group, were officially established this year. The Digital Scholarship Centers Interest Group merged with the Digital Scholarship Section, and the Readers Advisory Interest Group was disbanded.

"I value ACRL's reputation. Joining ACRL was a no-brainer after repeatedly hearing other librarians talk about how beneficial being a member was to them. Now a member myself, I greatly appreciate the quantity and wealth of important information that ACRL provides. As I strive to continue to learn and to do my job well, I am confident that I can look to ACRL as an important asset to help me achieve my professional goals."

— Jina DuVernay, ACRL Member of the Week



As part of the ongoing commitment to furthering EDI in librarianship, ACRL supported Stephanie Akau as its 2018–19 Spectrum Scholar. Akau currently works as a library information specialist at the University of New Mexico and is a student in the LIS program at San Jose State University.

The ACRL Dr. E. J. Josey Spectrum Scholar Mentor Program paired 17 ALA Spectrum Scholars interested in careers in academic librarianship with ACRL members to mentor them this year. The program has matched 203 pairs of mentors and Scholars since its establishment in 2003.

ACRL 101 programs held prior to, and during, the ALA Annual Conference and the ACRL 2019 Conference continue to educate members and potential members on the wide range of

ACRL Communities of Practice Membership Statistics

ACRL		Org	Aug. 2019	Aug. 2018	
Sections	Personal	& Corp	total	total	Change
ACRL	9,519	638	10,157	10,260	-1.00%
ANSS	628	31	659	647	+1.85%
Arts	904	44	948	901	+5.22%
CJCLS	1,228	96	1,324	1,299	+1.92%
CLS	2,860	141	3,001	2,905	+3.30%
DLS	1,381	51	1,432	1,433	-0.07%
DSS	1,721	13	1,734	1,672	+3.71%
EBSS	835	70	905	894	+1.23%
ESS	507	26	533	576	-7.47%
IS	3,616	175	3,791	3,818	-0.71%
LES	666	11	677	671	+0.89%
PPIRS	557	36	593	577	+2.77%
RBMS	1,642	65	1,707	1,750	-2.46%
STS	1,210	77	1,287	1,292	-0.39%
ULS	3,883	124	4,007	4,034	-0.67%
WGSS	952	19	971	922	+5.31%

Total Personal Section Affiliations 22,590

ACRL		Org	Org Aug. 2019		Aug. 2018	
Interest Groups	Personal	& Corp	total	total	Change	
Academic Library Services to	1,219	8	1,227	712	+72.33%	
Graduate Students						
Academic Library Services to	923	13	936	822	+13.87%	
International Students						
Access Services	727	9	736	577	+27.56%	
African-American Studies Librarians	375	8	383	352	+8.81%	
Asian, African, and Middle Eastern Stud	lies 413	34	447	421	+6.18%	
Contemplative Pedagogy	596	3	599	453	+32.23%	
Digital Badges	315	3	318	283	+12.37%	
Health Sciences	654	10	664	611	+8.67%	
History Librarians	560	3	563	395	+42.53%	
Image Resources	364	9	373	366	+1.91%	
Librarianship in For-Profit Institutions	168	2	170	158	+7.59%	
Library Marketing and Outreach	1,253	17	1,270	1,106	+14.83%	
Research Assessment and Metrics	531	4	535	N/A	N/A	
Residency	187	0	187	166	+12.65%	
Systematic Reviews and Related Method	ls 273	1	274	N/A	N/A	
Technical Services	855	17	872	806	+8.19%	
Universal Accessibility	542	7	549	502	+9.36%	
Virtual Worlds	268	3	271	242	+11.98%	

Total Personal IG Affiliations 9,950

ACRL Committee Members 2018–19

We are pleased to acknowledge the ACRL leaders and volunteers who have worked hard to move the profession and the association forward in 2018–19. ACRL could not accomplish as much as it does without the passionate commitment of its volunteers. Thank you for your service.

Erin Ackserman	Braegan Abernethy	Anne Bahde	Elizabeth Berman	Ian Boucher	Brianna Buljung	Elizabeth	Kyle Courtney
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Julie Adaron Jody Zelley Melleas Steven Adarns Tara Bailargeon Rachel Besars Orinizopher Cox Hardhann Neal Baker Rickop Best Bownn Hedi Burkhardt Melisas Chornitra Farnic Cox Harnin Adams Lias Baker Military Military Lias Baker Military Burnett Christian Cischetti Jannia Church Martha Adows Lias Baharia Bleek Apijal Bhasin Dorent Bradley Deeps Banerjee Tomoko Blatck Jannia Richard Apijal Bhasin Dorent Bradley Namin Bradley Namin Bradley Namin Bradley Namin Bradley Namin Bradley Dorent Bradley Dor	Eric Ackermann	Kimberly Bailey	Beth Bernhardt	Aaron Bowen	Maira Bundza	Hong Cheng	Juliann Couture
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James Adams Neal Baker Rickey Best Single Bellow Christopher	Steven Adams	Tara Baillargeon	Rachel Besara	Bowles-Terry	John Burke		Christopher Cox
Britteny Adams Lisa Baker Meilsas Boury Hannah Bower Hugh Burkhart Julia Christenston Sennifer Cox	James Adams	Neal Baker	Rickey Best		Heidi Burkhardt		Fannie Cox
Graze Admonye Galin Basker Imani Berefry Martha Admins Katharine Baldwin Deborsh Bezanson Narianne Bracke Mathya Bumett Christina Cicchetti Ashley Crane Andrew Adler Heather Ball Anjal Bhasin Doree Bradely Thereas Burres Dennis Clark Creed Dilacogul Ann Agee Deeps Banerjee Tomoko Bialock Jennifer Bradshaw Jason Burton Rachaci Clark Creed Dilacogul Ann Agee Deeps Banerjee Tomoko Bialock Jennifer Bradshaw Jason Burton Rachaci Clark Creed Dilacogul Ann Agee Deeps Banerjee Tomoko Bialock Jennifer Bradshaw Jason Burton Rachaci Clark Creed Dilacogul Ann Agee Deeps Banerjee Tomoko Bialock Jennifer Bradshaw Jason Burton Rachaci Clark Creed Dilacogul Ann Agee Deeps Banerjee Balanco Rebecza Bramiett Hang Fussell Kimberty Clarke Michael Clarkow Jessica Critten Marchael	Brittany Adams	Lisa Baker	Melissa Beuoy		Hugh Burkhart		Jennifer Cox
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Ann Agee Deepa Banerjee Tomoko Blalock Jennier Bradely Jason Burrens Dornins Clark Creed-Olkoegu Ann Agee Deepa Banerjee Tomoko Blalock Jennier Bradelshaw Jason Burton Rachael Clark Kerry Creelman Dornine Banks Elena Blanco Rebecoa Bramieth Hillingy Bussell Kimberly Clarke Katherne Anthereig Sarah Bankston Marcy Bidney Nicole Branch Walter Buster Hallie Classon Jessica Critten Inhairah Nicola Banuelos Barbara Bleck Sarah Brandt Kevin Butterfield Sharon Clayton Banksha Creepo Marguerte Barkey Laura Birnelle Machelle Brannen Blenne Scheebea Brangel Bernan Bychowska Allson Clemens Catla-Male Akhar-Williams Ian Burba Veronica Bleilat Jessica Brangel Bernan Bychowska Allson Clemens Catla-Male Rachael Marguerte Barkey Laura Birchenbauer Barbara Alderman Karfa Aleman Barksdale Janet Balop Calle Brans Brannon Robert Cagan Helen Clements William Cross Barbara Alderman Barksdale Janet Balop Donna Braquet Blysa Cahoy Jessica Clemons Allerman Barksdale Janet Balop Donna Braquet Blysa Cahoy Jessica Clemons Green Barbar Almarina Collea Brans Barbara Collea Brans Barbara Collea Brans Brannon Collea Barbar Almarina Collea Brans Brannon Collea Barbar Almarina Collea Brans Alverza Collea Brans Collea	Martha Adkins	Katharine Baldwin	Deborah Bezanson		Mahrva Burnett		Ashley Crane
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Linda Andrews Kelly Ansley Cynthia Becht Danielle Apfelbaum Jill Becker Rebecca Blunk Alyssa Archer Lisa Beeksford Jeffry Archer Alisa Beer Stephanie Ard Anne Behler Davonne Armstrong Anne Armstrong Jemny Beile Jenny Beile Jenny Beile Jenny Beile Jennier Arnold Jeffry Archor Sarah Dahlen Jeffry Archor Anne Armstrong Anne Armstrong Jenny Beile Jenny Beile Jenny Beile Jenny Beile Jenny Beile Jomenico Bonanni Jeffry Brown Jeffry Archor Sarah Carter Jill Conte Joan Dalrymple Armstrong Anne Armstrong Jenny Beile Jomenico Bonanni Jeffry Archor Alisa Been Jenny Brown Armstrong Anne Armstrong Anne Armstrong Jenny Beile Jomenico Bonanni Jeffry Bond Jeffry Bond Jeffry Bond Jenny Beile Jenny Beile Jenny Beile Tenily Asch Liza Bellamy Jeffry Bond Jenny Beile Jenny Beile Jenny Beile Jenny Beile Melissa Atkinson Allison Benedetti Katelyn Borbely Tatiana Bryant Katelyn Borbely Jennifer Borderud Jenny Beile Sarah Carter Jill Conte Joan Dalrymple Armstrong Anne Casey Rachel Cooke Amber D'Ambrosio Anne Casey Rachel Cooke Amber D'Ambrosio Anne Casey Rachel Cooke Amber D'Ambrosio Anne Casey Ambrosio Camille Cooper Jenny Beile Domenico Bonanni Peter Brunette Jon Cawthorne Kristen Cooper Jenny Beile Domenico Bonanni Peter Brunette Jon Cawthorne Kristen Cooper Jenny Beile Jennifer Bonnet Jeffry Bond Jenny Bryant Mou Chakraborty Jennifer Corbin Ilika Datig Jennifer Bonnet Jennifer Bonnet Sally Bryant Robin Champieux Ashleigh Coren Ablegia Contrum Nancy Davenport Hui - Fen Chang Kelsey Jenne Davidson Sara Coriett-Rivera Christ Davidson Sara Sard Valerie Bunck Chan-Park Jeff Corrigan Sara Sard Sard Arthur Linda Bernett Jennifer Borderud Judie Buck Leslin Charles Vyette Cortes Davidson Squibb Jake Axelrod Cara Berg Stephan Boss John Budd Amy Linn Alicas Broson John Budd Amy Cenn Ablegia Connic Mark Coulbourne Lindsay Davis	Debra Andreadis		Kelly Blanchat		Delores Carlito		Rachel D'Agostino
Kelly Ansley	Linda Andrews		Cheryl Blevens	Lisa Broughman	Alexis Carlson		Sarah Dahlen
Danielle Apfeibaum Jill Becker Rebecca Blunk Alyssa Archer Lisa Becksford Jeffry Archer Alisa Beer Ginny Boehme Barry Brown Armstrong Anne Behler Davonne Armstrong Anne Armstrong Jennifer Armold Jenny Belle Downenico Bonanni Jere Bull Bon Jerey Bond Jeffry Archer Anne Benler Davonne Armstrong Anne Berny Jennifer Armold Jenny Belle Downenico Bonanni Jere Brunette Jon Cawthorne Kristen Cooper Jane Darovski Emily Darovski Craig Arthur Liz Bellamy Jeffrey Bond Jacalyn Bryan Jennifer Bonnet Sally Bryant Melissa Atkinson Allison Benedetti Katelyn Borbely Joseph Aubele Benjeas-Small Seara Benson Jelo Boruff-Jones Anale Armstrony Allison Bennett Steve Borrelli Valere Bouck Valere Buck Valere Buck Valere Buck Valere Buck Leslin Charles Vyu-Hui Chen Justine Coulourne Melisa Archer Jennifer Cothon Mary Linn Mary Linn Mary Linn Mary Linn Mary Linn Mel Samuel Boox Amy Brown Amy Carly Merghan Constantinou Megghan Constantinou Mary Can Meghan Larayne Dallas Megnan Constantinou Megghan Amy Bund Constantinou Megghan Larayne Dallas Meggan Bernett Amy Cary Martha Convay Martha Convay Megna Carre Megan Bernett Steve Borrelli Valerie Buck Leslin Charles Yvette Cortes Davidson Squibs Anne Casey Rachel Cooke Amber D'Ambrosio Ampe D'Ambrosio Ampe Card Megnan Bernett Anny Carl Megnan Cortent Megnan Constantinou Larayne Dallas Megnan Cortent Megnan Cortent Megnan Carrel Megnan Constantinou Larayne Dallas Marge	Kelly Ansley			Nicole Brown	Jodi	-	Mark Dahlquist
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Faye Chadwell Kim Copenhaver Jeremy Darrington			Paul Bond	Allison Brungard	Lisabeth Chabot	Teresa Copeland	Emily Darowski
Laura Bonella Jacquelyn Bryant Mou Chakraborty Jennifer Corbin Ilka Datig Joe Askins Paul Belloni Jennifer Bornet Sally Bryant Robin Champieux Ashleigh Coren Alice Daugherty Melissa Atkinson Allison Benedetti Katelyn Borbely Tatiana Bryant Katharine Chandler Daila Corbrum Nancy Davenport Joseph Aubele Candice Benjes-Small Rachel Borchardt Whitney Buccicone Hui - Fen Chang Kelsey Jeanne Davidson Kimberly Auger Charlie Bennett Jennifer Borderud Scott Buchanan Christina Corlett-Rivera Christina Corlett-Rivera Christina Suran Avery Megan Bennett Jese Borrelli Valerie Buck Chan-Park Jeff Corrigan Sara Sara Megan Bennett Steve Borrelli Valerie Buck Leslin Charles Yvette Cortes Davidson Squibb Sandy Avila Sara Benson Polly Boruff-Jones Amy Buckland Yu-Hui Chen Justine Cotton Mary Ellen Davis Jake Axelrod Cara Berg Stephen Bosch Rosalind Bucy Anna Chen Mark Coulbourne Lindsay Davis Andrea Baer Mary Linn Samuel Boss John Budd Amy Chen Cynthia Coulter Stephanie Davis	-			Jacalyn Bryan	Faye Chadwell	Kim Copenhaver	Jeremy Darrington
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Mary Linn		Cara Berg					
Kevin Baggett Bergstrom Katherine Boss Martha Bufton Xiaoju (Julie) Chen Michael Courtney Cheryl Davis						*	
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Jagob Briss Tammy Drussh Tammy D	Kalan Davis	V. Dozier	Lesley Farmer	Joanna Gadsby	Anne Grant	Pat Hawthorne	Paul Hottinger
Seybahre Marther Mar	Rosemary Davis	Emily Drabinski	Katherine Farmer	Quinn Galbraith	Malaika Grant	Emily Hayes	Kathryn Houk
Stophanie Dournand Dournand Stophanie Dournand Stophanie Dournand Stophanie Dournand Stophanie Dournand Stophanie	Angela Davis	Tammy Druash	Tabatha Farney	Elizabeth Galoozis	Carin Graves	Colette Hayes	Meggan Houlihan
Downes-kahl Chrono Downes Gatherille Duddey Kortinan De Vec Gridenic Duddey Kristin De Vec Erily Deal Crolando Duffus Jamer Berdan Fay Jamer Berdan Jamer Berdan Fay Jamer Berdan Jamer Berd	Greg Davis	Lori DuBois	Omer Farooq	Mary Galvin	Amber Gray	Lauren Hays	Sara Howard
Terror Danes Lorna Dawes Gabolel Dudey Manoy Fawley Versil Gan Anno Marine Grency Versil Can Anno Marine Frily Deal Crish Deal Alyze Frily Deal Holl Duggan Faul Fehrman Carolyn Garder More Garey More Gregor Richel Holl Duggan Faul Fehrman Carolyn Garder More Garey More Gregor More Gregor More Gregor More Gregor Holl Duggan Faul Fehrman Carolyn Garder More Garey More Gregor Holl Putter More Garey More Gar		Matthew	Maggie Farrell	Margaret Gamm	Jolie Graybill	Brenda Hazard	Hong Huang
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Korstin Der Voe Emily Doel Foliage Fol		Brittany Dudek	Kendall Faulkner	Michelle Ganz	Harriett Green	Yan He	Melissa Hubbard
Emily Deal Jemifer Dean Robort Dugan Pay Fehrmann Alson Greenine Robort Dugan Robort Dugan Pay Fehrmann Alson Georgene Robort Dugan Rob		-	Nancy Fawley	Wenli Gao	Mark Greenberg	Elspeth Healey	Jennifer Huck
Juein Fareninn Joyce Gardynia Becca Gereintenn Anders ereitt Janet Hann Krymm Deards Holl Duggan Newstern Feith Kreimann Carry Gardner Rebecca Greer Herbecch (Karin Hefferna) Jenne Hann Lauren Decleve Lizabeth Deledi Alpae Alpae Hannade Park Lauren Declever Garden Hannade Hanna		Kirstin Duffin	Brendan Fay	Kenny Garcia	Alison Greenlee	Kristin Heathcock	
Syon Deards Holl Duggan Faul Fehrmann Carbyn Salfarder Rebecca Greer Anin Investment Rhonds Hart			Jaleh Fazelian	Joyce Garczynski	Becca Greenstein	Andrea Hebert	
Risten Deelack Alexander Deelac Alexande		-	Paul Fehrmann	Carolyn Gardner	Rebecca Greer	Karin Heffernan	Janet Hughes
Alexander Deske Luann DeGreve Carrie Elise Ferer Kari Gaman Jül Gremmels All Gre			Kirsten Feist	Kevin Garewal	Margaret Gregor	Chelsea Heinbach	Rhonda Huisman
Lurin DeCreive Dunham-Läckee Maria Fernandez Anny Gammer Adan Griego Lordinam-Läckee Maria Fernandez Anny Gammer Adan Griego Lordinam-Läckee Maria Fernandez Anny Gammer Adan Griego Adan Griego Lordinam-Läckee Bandra DeGroote Christian Dupont Dolores Fidehun Delering Jason Dupone Brittany Pakoma Tiffany Garrett Julia Gorfoo Maria Gerote Jamie Gordstein Jamie Dryer John Fieldd John Gordstein Michael Groote Petalu Gerote John John Gordstein John Gordstein John Gordstein Michael Groote Petalu Gerote John John John John John John John John			Yali Feng	Laura Gariepy	Gwen Gregory	Holly Heitman	
Sandra DeGroote Christian Dupont Dicores Fidehum Anne-Marie David Durden Fider Fider John Garrison Angelica Delgado Jina DuVernay Angelica Delgado Jina DuVern			Elise Ferer	Kari Garman	Jill Gremmels	Nicole Helregel	
Circistan Duport Dolores Flotishum Dischering David Durden Fleder Jason Duyene Bettary Paloma Filitry Garrett Julie Grob Meg Grott Braa Henson Flotide Jam Du/Venay John Garrison Julie Grotton Meg Grott Braa Henson Flotide Julie Gerison Meg Grott Meg Grott Peter Hepburn Julie Gerison Meg Grott Annelia Grounds Braa Henson Debbie Heman Real Henson Bronzel Heman Bronzel Heman Bronzel Heman Bronzel Heman Lindssy Merson Megan Eastwood Megan Heure Medale Gustersex Megan Heure Medale Gustersex Medale		Dunham-LaGree	Maria Fernandez	Nancy Garmer	Adan Griego	Lois Hendrickson	
Deletring David Durden Felder John Garrison Jame Groebsema Merinda Hersley Dena Hutto Linda Eledado Jame Groebsema Merinda Hersley Dena Hutto Merinda Delegado Jina DuVernay Jina		Christian Dupont	Dolores Fidishun	Martin Garnar	Melanie Griffin	Beth Hendrix	
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Kelly Delevan Thomas Durkin Possilind Angelica Delgado Jina DuVermay Piber Giscombe John Filfed Debrand Gaspar Amelia Grounds Bruce Henson Soo-yeon H Julia Geffand Kelly Grove Peter Hepburn Lidas German Jose Guerren Debbe Herman John German Jose Guerren John German Jose Guerren John German Jose Guerren	-	David Durden	Fiedler	John Garrison	Jaime Groetsema	Merinda Hensley	
Angelica Delgado Lisa Deluca Jamie Dwyer John Fiffeld Jamie Dwyer John Fiffeld Jamie Dwyer John Fiffeld Jamie Dwyer John Fiffeld Julia Gelfand Kelly Grove Deboin Herman Jose Guerren Deboin Herman Jose Guerren Deboin Herman Lindsay And Gupta Cardina Fresa Fishel Michael DeNotto Felichy Dykas Priscilla Finlery Michael DeNotto Felichy Dykas Jeanine Finn Madia Ghasedi Andrae Gustavson Michael Gustavson Michael Gustavson Teresa Fishel Katherine Fisher Katherine Fisher Katherine Fisher Katherine Fisher Katherine Fisher Christian Tom Diamond Linda Eells Nancy Fossberg John Maria Egherman Diaso De Fazio Nickoal Stephanie Diaz Beichmann-Kalwara Sean Fontno Donald Gilstrap John Sephanie Diaz Eichmann-Kalwara Sean Fontno Donald Gilstrap John Sephanie Diaz Eichmann-Kalwara Sean Fontno Donald Gilstrap John Sephanie Diaz Eichmann-Kalwara Sean Fontno Donald Gilstrap John Gelder Mariann Fillin Marianne Giltrud Mari		Thomas Durkin		Julie Garrison	Meg Grotti	Brea Henson	
Lisa DeLucia Ameloe Devert Samuel Dyal Beth Filar-Williams Michele Demeter Samuel Dyal Beth Filar-Williams Michael Demeter Samuel Dyal Beth Filar-Williams Nathan Filbert Lisa German Jose Guerrero Debbie Hemanal Lindsay Inge Carper Priscilla Finley Beate Geruch Addi Gupta Curdinia Cindy Inge Carper Michael DeNoto Fieldty Dykas Jeanine Finn Nadia Ghasedi Andrea Gustavsen Peleity Michael Index Michael DeSast Mejan Eastwood Teresa Fishel Ein Finnerty Nation Geoustavsen Philip Herold Miram Intra Michael Cardy Michael Index Michael Guerrero Michael G		Jina DuVernay		Deborah Gaspar	Amelia Grounds	Bruce Henson	Soo-yeon Hwang
Michael Dempsey Amy Dye-Reverse Priscille Finley Anne Dyest Michael DekNotto Joanne DePastino Anna Dysert Mel DeSart Amy Deurik Kim Ecdes Anne Dyest Anny Deurik Kim Ecdes Katherine Fisher Katherine Fisher Elizabeth Gibes Anne Deutsch Anne Better Anne Deutsch Anne Better Anne Deutsch Anne Alexe Anne		Jamie Dwyer		Julia Gelfand	Kelly Grove	Peter Hepburn	
Paula Dempsey Michael DeNotto Felicity Dykas Jeanine Finn Madia Chaesedi Andrea Gustavsen Megan Eastwood Michael Imn Madia Chaesedi Andrea Gustavsen Michael Imn Madia Chaesedi Andrea Gustavsen Imn Michael Cheston Michael Imn Michael Gautherez Megan Heuer Cintryl Ingole Medny Highleroid Miriam Intra Michael Imn Michael Gautherez Michael Imn Michael Imn Michael Imn Michael Gutterez Megan Heuer Medny Highleroid Miriam Intra Medny Heiderhad Lizah Ismail Lizah Isma		Samuel Dyal		Lisa German	Jose Guerrero	Debbie Herman	Lindsay Inge Carpenter
Michael DeNotto Joanne DePastino Anna Dysert Jaeniner Finn Nadia Ghasedi Andrea Gustavason Ernesto Hernandez Ernesto Her		Amy Dye-Reeves		Beate Gersch	Aditi Gupta		Cindy Ingold
Joanne DePastino Megan Eastwood Friesa Fishel Einzabeth Gibes Michael Gutierrez Megan Heuer Ashevord Friesa Fishel Fisher Katlerion Fisher Maria Gutierrez Megan Heuer Ashevir Fisher Michael Gutierrez Megan Heuer Ashevir Fisher Katle Gibson Natalie Haber Wendy Highty Ashley Irela Gutierrez Megan Heuer Ashley Irela Gutierrez Megan Heuer Megan Heuer Ashley Irela Gutierrez Megan Heuer Megan Heuer Ashley Irela Gutierrez Megan Heuer Ashley Heiman Markannez Gutierrez Megan Heuer Ashley Heiman Heuer Ashley Heiman Megan Hodge Ashley Heiman Heuer Ashley Heiman Megan Heuer Ashley Heiman Megan Heiman		Felicity Dykas	-	Brie Gettleson	Nicole Gustavsen		Michael Inman
Meg Desart Megan Eastwood Amy Deuink Kim Eccles Katherine Fisher Elizabeh Gibes Michael Gutierrez Megan Heuer Cirityal Ippot Anno Deutsch Brad Eden Moira Fitzgerald Cristine Shauna Edson Moira Fitzgerald Cristine Dezelar-Tiedman Kristina Edwards Brian Flota Shauna Edson Merya Flash Nancy Gibson Hackbard-Dean Ryan Hildebrand Lizah Ismail Diane Brian Flota Shauna Edson Mara Egherman Nancy Foasberg Sarah Gilchrist Annah Hackett Valeire Hill Clivia Issae Gilman Brian Flota Shacy Gilbert Annah Hackett Valeire Hill Clivia Issae Gilman Brian Flota Shacy Gilbert Annah Hackett Valeire Hill Clivia Issae Gilman Brian Flota Shacy Gilbert Annah Hackett Valeire Hill Clivia Issae Gilman Brian Flota Shacy Gilbert Annah Hackett Valeire Hill Clivia Issae Gilman Brian Flota Shacy Gilbert Annah Hackett Valeire Hill Clivia Issae Gilman Brian Flota Shacy Gilbert Annah Hackett Valeire Hill Clivia Issae Gilman Brian Flota Shacy Gilbert Annah Hackett Valeire Hill Clivia Issae Gilman Brian Hall Annah		Anna Dysert		Nadia Ghasedi	Andrea Gustavson		Glenda Insua
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Anne Deutsch Brad Eden Christine Christine Christine Christine Shauna Edson Kerya Flash Nancy Gibson Nanch Gibra Nanch Flail Liza Hinchiffe Nanch Hiller Manch Heathex Nanch Losa Gibra Nanch Hackbett Liza Hinchiffe Nanch Hiller Manch Heathex Nanch Losa Gibra Nanch Hale Nanch Hall Liza Hinchiffe Nanch Hale Nanc	Amy Deuink	Kim Eccles		Elizabeth Gibes	Michael Gutierrez		Cinthya Ippoliti
Christine Shauna Edson Kerya Filash Nancy Gibson Pam Hackbart-Dean Ryan Hildebrand Linda Isaac Dezelar-Tiedman Kristina Edwards Brian Flota Stacy Gilbert Annah Hackett Valeire Hill Lizah Ismail Diane Diane Dias De Fazio Mara Egherman Amanda Folik Jannifer Gilley Angala Hackstatt Lisa Hinchilife Amanda Ize Karen Diaz Lisa Eichholtz Bonnie Fong Isaac Gilman Tara Hagan April Hines Carolyn Jac Stephanie Diaz Eichmann-Kanlwara Sean Fontno Donald Gilstrap Madelynn Jennifer Eider Carrie Forbes Donald Gilstrap Marane Giltrud Mathan Hall Elizabeth Hobart Holly Jackson Joanneke Elliott Ford-Baxter Carrie Girton Robert Diaze Eichmann-Rahlwara Britt Foster Carrie Girton Stephania Diaze Ford-Baxter Carrie Girton Stephania Britt Foster Carrie Girton Gillian Rachael Elizabeth Dill Laura Dimmit Rachael Elrod Eirabeth Fox Elizabeth Dill Laura Dimmit Rachael Elrod Thereas Embrey Annanda Dinscore Thereas Embrey Annanda Dinscore Celia Emmelhainz Kimberty Frail Julia Gilauberman Filigo Atarin Mark Emmons Derek Dolby Erica England Ilene Frank Michael Goates Kelli Hansen Saan Holden Dormermuth Lios Enfiner Anna Franz Joseph Goetz Beatrie Hard Michael Goates Kelli Anna Hall Marken Haller Michael Dormermuth Michael England Marietta Frank Samantha Godbey Emiliar Prox Katherine Donaldson Emily Epstein David Free Ben Goldman Samantha Hardow Saan Haller Frank Samantha Godbey Emiliar Prox Katherine Donaldson Mariet Eric Freide Sara Gonzalez Christina Gola Shonn Haren Sara Holden Darino Anna Franz Joseph Goetz Beatriz Hardy Inna Holden Erika Jenna Mariet Erika Jenna Sara Holder Erika Jenna Mariet Erika Jenna Sara Holder Erika Jenna James Donovan Maria Estorino Lara Angela Gooden Patricia Hartman Haller Wendy Holliday Katherine Jenna Donas Jennifer Fabbi Erika Frox Susan Goodwin Jennifer James Donovan Maria	Anne Deutsch	Brad Eden		Katie Gibson	Natalie Haber		Ashley Ireland
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Erika Dowell Britt Fagerheim Beth Fuchs Emily Gorman Alexandra Hauser Amanda Hornby Eboni Johns Karen Downing Maryam Fakouri Diane Eulkerson Beberga Croff Laura Horne-Popp Andrew Joh		Jennifer Fabbi					Sammie Johnson
Karen Downing Maryam Fakouri Willow Fuchs Elise Gowen Mandy Havert Laura Home-Popp Andrew Joh		Britt Fagerheim			Alexandra Hauser		Eboni Johnson
Pehecca Dowson Diane Fulkerson Dohocca Croff Julio Hornick Sorah John							Andrew Johnson
Nancy Sandra Hawes		Nancy	Diane Fulkerson	Rebecca Graff	Sandra Hawes	Julie Hornick	Sarah Johnson
Elizabeth Haven			_				Geoff Johnson
Michael Doylen Hailley Fargo Nora Gabor Chris Granatino Hawley Allison Hosier Matthew Jol	Michael Doylen	Hailley Fargo	Nora Gabor	Chris Granatino	Hawley	Allison Hosier	Matthew Johnson

Melissa Johnson Christine Kollen Meredith Levin Francesca Marineo Kellie Meehlhause Susan Moss Rebecca Orozco Timothy Johnson Cynthia Koman Cynthia Robin Francesca Marini Amanda Meeks Tina Mullins Dana Ospina Catherine Johnson Nicole Kong John Meier Rachel Mulvihill Bill Marino Michael Ostanowicz-Critz Stacy Johnson Linda Kopecky Meg Meiman Maud Mundava Susanne Markgren Levine-Clark Hillary Ostermiller Alexander Maggie Kopp Mary Markland Amanda Melchor Kavita Mundle Sandra Levy Johnston Manuel Ostos Amanda Melilli Karen Munro Sarah Kostelecky Brianne Markowski Krystal Lewis Sarah Jones Michele Ostrow Wade Kotter Anne Melville Tashia Munson Gary Marks Abbev Lewis Michelle Joy Heather Oswald Holly Kouns Lauren Menges Maggie Murphy Scott Marsalis Barbara Lewis Emily Kader Stephanie Otis Jason Kovari Holly Mercei Tara Murray Yuan Li Madhu Kadiyala Flizabeth Ott Katherine Koziai Kevin Merriman Vincent Mussehl Qunying Li James Kalwara Rvan Otto Amanda Koziura Carla Myers Evan Meszaros Carrie Marten Yeli Jocelyn Karlan Tracey Overbey Peter Kraus Marilyn Myers Rebecca Martin Michael Meth Paige Libbert Marlinda Karo John Overholt Laura Krier Rebecca Metzger Susan Mythen Alyssa Martin Garrison Libby Christina Kasman Frin Owens Alla Kroychik Melanie Mevers Elise Nacca Piper Martin Adriene Lim Wendi Kaspar Kalee Parion Jason Kruse Shane Nackerud Catherine Michael Lisa Martin Kathleen Kasten Nicole Pagowsky Ali Krzton Nicholas Martin Russell Michalak Rashelle Nagar David Lincove Robin Katz Bonnie Paige Josette Kubicki Flizabeth Namei Cheryl Middleton Jessica Martinez Thea Lindquist Karen Kaufmann Kristi Palmer Triveni Kuchi Bethany Nash Stephanie Mikitish Federico Beth Lindsay Michelle Keba Laura Palumbo Martinez-Garcia Patricia Mileham Frika Linke Thomas Keenan Xuan Pang Kathryn Kuntz Maureen Linda Miles Sally Neal Qian Liu Alix Keener Lis Pankl Janine Kuntz Becca Neel Steven Milew LeoLo Michelle Mascaro Kymberly Keeton Virginia (Ginny) Cassandra Kvenild Rohert Nelson Millio Millor Pannabecker Claire Lobdell Kristen Mastel Bruce Keisling Matthew LaBrake Gregory Nelson Linda Mille Mary Beth Lock Erin Pappas Lynda Kellam Theresa Pamella I ach Chelsea Nesvig Sara Miller Sara Logue Michelle Paquette Cynthia Keller Mary Lacy Erin Nevius Michael Miller Jennifer Masunaga Keahiahi Long Genevieve Parente Rebecca Kelley Sharon Ladenson Kimberly Miller Jennifer Newman Danijela Matkovic Dallas Long Loretta Parham Sigrid Kelsey Meghan Lafferty Lauren Newton Robert Miller Talitha Matlin Jen Park Jan Kemp Helen Look LeRoy LaFleur Daisy Ngo Christian Miller Jennifer Matthews Eden-Ena Parks Jorge Patricia Kenly Scott Lancaster Lopez-McKnight Jennifer Nichols Hannah Miller-Kim Leni Matthews Cecelia Parks M. Kathleen Kern Chris Langer Jane Nichols Megan Lounsberry Lindsay Michelle Millet Sarah Parramore Verletta Kern Amanda Matts-Renson Allison Sara Lowe Frica Millspaugh Langham-Putrow Kathy A. Parsons James Kessenides Nichols Hess Donna Maturi Rachel Minkin Dawn Rory Patterson Brittany Kester Lowe-Wincentsen Bronwen Maxson Gavin Paul Ladislava Khailova Catherine Lantz Claire Nickerson Lorna Lueck Caitlan Maxwell Victoria Mitchell Jennifer Michael Kicev Tricia Lantzy Kristin Nielsen Michael Luesebrink Clarence Maybee Rosan Mitola Paustenbaugh Fric A Kidwell Scott Laninski Karla Nielsen Holly Luetkenhaus Jen Mayer Michelle Mittrach Alexis Pavenick Jessica Kiebler Francis Lanka Danuta Nitecki Brady Lund Melissa McAfee Rebeca Peacock Courtney Mlinar Beth Kilmarx Anne Larrivee Brynne Norton Christine Lutz Alex McAllister Chad Pearson Sarah Moazeni Liz Kina Alison Larsen Gina Nortonsmith Vera Lux Patti McCall Joe Mocnik Audrey Pearson Nathaniel King Peter Larsen Kristine Nowak I i Ma Mark McCallon Liladhar Pendse William Modrow Jennifer King Peggy LaSalle Carole Nowicke David MacCourt Carolyn McCallum Emma Molls Marla Peppers Judith King Jennifer Lau-Rond Amy Numberger Jennifer Sandra McCarthy Laura Mondt Daniel Perkins MacDonald Rachel Lavenda Megan Oakleaf Reabeka Jessica McClean King-Reilly Alisa Monheim Christina Peter Felice Macieiewski Martha Lawler Mary Oberlies Samantha Amanda Peters Andrea Kingston Robert Montova Daniel Mack Kelsey O'Brien McClellan Maoria Kirker Honor Moody Heidi Madden Rinh I e Sarah McDaniel Jessica O'Brien Sheila Kirven Hailey Mooney Claudia Peterson Miriam Madden Mariorie I ear Nancy O'Brien Flizabeth McDanie Joan Petit Miranda Kispert Kathy Magarrell Iris O'Brien Urszula Robert McDonald Irena Klaic Zne Pettway I Inno Lechtenberg Alanna Aiko Moore Amani Magid Marilyn Ochoa Courtney Diane Klare Naomi Lederer Mary-Michelle Pamela Pfeiffer Diane Maher McDonald Rosaline Odom Carissa Pfeiffer Timothy Klassen Kristin I ee Sue McFadden Jeffrev Makala Jo Angela Oehrli Abigail Moore Alex Pfundt Chrissy Klenke Danva Leebaw Rachel Makarowski Bryan McGeary Chervl Oestreicher Carrie Moran I ars Klint Monika Lehman Connie Phelps Claudia McGivney Amanda Makula Joyce Ogburn Cristy Moran Jeffrey Knapp Carl Lehnen Margaret Phillips Lesley McGowan Robin O'Hanlon Virginia Moran Jennifer Knievel Sarah LeMire Gesina Phillips Bethany McGowan Mary O'Kelly Kate Moriarty Cecilia Knight Edward Lener Annie Pho Maureen Mann Niamh McGuigan Amie Oliver Jill Morningstar Julie Piacentine Matthew Knight Joe Lenkart Wendy Mann Sarah Blynne Olivieri Diana Moronta Meredith Knoff Mark Lenker McHone-Chase Jeannette Pierce Kristen Manes Molly Olney-Zide David Roe McKernan Deborah J. Leslie Virginia Pierce Patrick Olson Barbara Maratos Morris Juli McLoone Sofia Leung Matthew Pierce Nashieli Marcano Brittany O'Neill Megan Kocher Ryne Leuzinger Merinda McLure Morris-Knower Stephanie Pierce Christopher Natalie Ornat Jessica Pigza Alvesa Koclanes Julie Leuzinger Alena McNamara Catherine Morse Cynthia Mari Ashlynn Kogut Joscelyn Leventhal Emilia Marcyk Beth McNeil Derek Mosley Caro Pinto Orozco

Joseph Pirillo	Leah Richardson	Michele	John Siegel	Matt Stevons	Rachel Turner	Andrew Wesolek
Rachel Pisciotta	Alison Ricker	Santamaria	Brad Sietz	Duncan Stewart	Cherie Turner	Debra West
Jenna Pitera	Catherine Riehle	Ariana Santiago	Jesse Sigman	Katie Stewart	Michelle Twait	Theresa Westbrock
Kim Pittman	Christina	Megan	Elise Silva	Lisa Stillwell	Rebekah	Lindsey Wharton
Joelle Pitts	Riehman-Murphy	Sapp Nelson	Susan Silver	Sheila Stoeckel	Tweed Fox	Kara Whatley
Isabel Planton	Miriam Rigby	Tiffany Saulter	Michele Silverman	Frederick Stoss	Kendra Tyson	Michael Whitchurch
Caitlin Plovnick	Emily Rimland	Richard Saunders	Sarah Simms	Andrew Stuart	Matt Upson	Elizabeth White
Leslie Poljak	Jenna Rinalducci	Stephaine Savage Celestina	Kenneth Simon	Martha Stuit	Michelle Urberg	
John Pollitz	Amanda Rinehart	Savonius-Wroth	Caroline Sinkinson	Denyse Sturges	Alicia Vaandering	Krista White
Laura Ponikvar	Allison Ringness	Adrienne Sayban	Jacqueline Sipes	Elizabeth Sudduth	Chella	Sara Whitver
George Porter	Cameron Riopelle	Edith Scarletto	John Sisson	Brian Sullivan	Vaidyanathan	Agnes Widder
Emily Porter-Fyke	Alexandra Rivera	Hannah	Meghan Sitar	Karin Suni	Alyssa Valcourt	Eve Wider
Charissa Powell	Caprice Roberson	Scates Kettler	Ping Situ	Shannon K. Supple	Kaya Van Beynen	Stephanie Wiegand
Sara Powell	Lindsay Roberts	Sara Scheib	Danielle Skaggs	Morgan Swan	Amy Van Epps	Michelle Wilde
Jill Power	Matthew Roberts	Lindsay Schettler	Susie Skarl	Christopher Sweet	A. Marie Vans	Zara Wilkinson
Meredith Powers	M. Brooke Robertshaw	Porsche Schlapper	Ruth Slagle	Kimberly	K.T. Vaughan	
Amy Prendergast	Edward Rock	Walter Schlect	Mary Slebodnik	Sweetman	Julie Vecchio	Amber Willenborg
Amber Prentiss	Denyse Rodrigues	Gina Schlessel- man-Tarango	Anne Sleeman	Jason Sylvestre	Lia Vella	Kristina Williams
Lauren Pressley	Michael Rodriguez	Sara Schliep	Teresa Slobuski	Diana Symons	John Venecek	Cherry Williams
Trisha Prevett	Selwyn Rodulfo	Gregory Schmidt	Jordan Sly	Gregory Szczyrbak	Brian Vetruba	Joe Williams
Charlotte Priddle	Leila Rod-Welch	Sarah Schmidt	Maura Smale	Laura Taddeo	Luke Vilelle	Clay Williams
Andrea Pritt	Charlotte Roh	Susan Schreiner	Curtis Small	Jennifer Talley	Stephanie Villamor	Anna Mary Williford
Christopher Proctor	Téa Rokolj	Edwin Schroeder	Heather Smedberg	Julie Tanaka	Jennine Vlach	Alyssa Willis
Patricia Profeta	Steve Rokusek	Andrea Schuba	Ann Marie Smeraldi	Neely Tang Lydia Tang	Joshua Vossler	Lydia Willoughby
Christina Prucha	Leeanne Romane	Nancy Schuler	Sara Smith	Lorelei Tanji	Constance Wade	Mindy Wilmot
Mark Puente	Cynthia	Teresa Schultz	Andrew Smith	Michael Taylor	Lee Wagner	Megan Wilson
Raymond Pun	Romanowski	David Schwieder	Sarah Smith	Terry Taylor	Lauren Wahman	Stacy Winchester
Laksamee Putnam	Matthew Root	Natalia Sciarini	Kai Smith	Rosalind Tedford	Amy Wainwright	Andrea Wirth
Samuel Putnam	Josh Rose	Lindy	Erin Smith	Nicole Tekulve	Kevin Walker	Donna Witek
Lauren Puzier Brian Quinn	Fran Rosen	Scripps-Hoekstra	Susan Smith	Sarah Theimer	Susan Walker	Jamie Witman
Katherine Quinnell	Lugene Rosen	Maura Seale	Kelsey Smith	Colleen Theisen	Lizzy Walker	Jamie Wittenberg
Ericka Raber	Ashley Rosener	Colleen Seale	Drew Smith	Malina Thiede	William Wallace	Kim Wobick
Tammera Race	James Rosenzweig	Priscilla Seaman	Donna Smith	Nicole Thomas	Niamh Wallace	Lucia Wolf
Stephanie Race	Leslie Ross	Kevin Seeber	Eric Snajdr	Lynne Thomas	John Walsh	Lacy Wolfe
Carolyn Radcliff	Beth Roszkowski	Adrienne Seely	Ann Snoeyenbos	Erin Thomas	Larisa Walsh	Necia Wolff
Tara Radniecki	Yvonne Roux	Peggy Seiden	Rebecca Snyder	Cynthia Thomes	Tyler Walters	Melissa Wong
Victoria Raish	Chelcie Rowell	Heidi Senior	Karen Sobel	Dana Thompson	Rebecca Waltz	Nicole Wood
Taylor Ralph	Mantra Roy	Carly Sentieri	Jill Sodt	Samantha	Yiping Wang	Penelope Wood
Ryan Randall	Rachel Rubin	Gregory Seppi	Catherine Soehner	Thompson-Franklin		Susan Wood
Marcia Rapchak	Lynne Rudasill	Yulia Sevryugina	Elizabeth Soergel	Elaine Thornton	Caryl Ward Julia Warga	Kristin Woodward
Melissa Rassibi	Juliet Rumble	Marie Seymour-Green	Lana Soglasnova	Joel Thornton	Stefanie Warlick	Tanner Wray
Jacquelyn Ray	Christine Ruotolo	Aimee Sgourakis	Jason Sokoloff	Amy Tims		-
Farzaneh Razzaghi	Margie Ruppel	Caitlin Shanley	Elena Soltau	Sherry Tinerella	Brad Warren	David Wright
Tim Ream	Evan Rusch	Jennifer Sharkey	Kelsey Sorenson	Jocelyn Tipton	Kellee Warren	Alyssa Wright
Stacy Reardon	Beth Russell	Paul Sharpe	Jillian Sparks	Rayla Tokarz	Mea Warren	Nicholas Wyant
Michelle Reed	John Russell Amanda Rust	Sarah Sheehan	Marie Speare	Ana Torres	Winn Wasson	Amanda Xu
Karen Reed	Melde Rutledge	Jennifer Sheehan	Cristina Springfield	Kristen Totleben	Megan Watson	Susan Xue
Matthew Regan	Lorelei Rutledge	Laura Sheets	Kaitlin Springmier	Sha Towers	Renae Watson	Le Yang
Hannah Rempel	Brian Ryckman	Christina Sheley	Alain St. Pierre	Daniel Tracy Ngoc-Yen Tran	Alex Watson	Jane Yatcilla
Rebecca Renirie	Dianna Sachs	Amanda Shepp	Anthony Stamatoplos	Kelli Trei	William Weare	Courtney Young
Brian Rennick	Anna Sackmann	Leah Sherman	Alexandra Stark	Stan Trembach	Paul Weaver	Karna Younger
Kaci Resau	Sherri Saines	Graham Sherriff	Brian Stearns	Sara Trotta	Kari Weaver	Aparna Zambare
Eric Resnis	Mallory Sajewski	Kathy Shields	Jennifer Steele	Brooke Troutman	Kathryn Webb	Alessia Zanin-Yost
Kimberly Reycraft	Pamela Salela	Jennifer Shimada	Jordon Steele	Elia Trucks	Thomas Weeks	Tanya
Veronica Reyes - Escudero	Lutishoor Salisbury	Kiyoko Shiosaki	Cynthia Steinhoff	Chimene Tucker	Mary Wegmann	Zanish-Belcher
Tamara Rhodes	Mackenzie	Timothy Shipe	Masha Stepanova	Kimberly Tully	Alia Wegner	Jean Zanoni
Gloria Rhodes	Salisbury	Todd Shipman	Jane Stephens	Beth Tumbleson	Nancy Weiner	Holt Zaugg
Erin Rhodes	Scott Sandberg	Yasmeen Shorish	Elizabeth Sterner	Nicole Tummon	Stephanie Weiss	David Zenk
Brittany	Anna Sandelli	Kimberly Shotick	Jen Stevens	Dominique	Janice Welburn	Amanda Ziegler
Richardson	Wayne Sanders	Earl Shumaker	Taylor Stevens	Turnbow	Susan Wengler	Heidi Ziemer
Hillary Richardson	R. Sanders	Kristen Shuyler	Gioia Stevens	Nancy Turner	Sarah Wenzel	Kate Zoellner

ACRL AWARD RECIPIENTS 2019

Division Award Recipients

- Academic/Research Librarian of the Year Award (Donor: GOBI Library Solutions from EBSCO)
 Kaetrena Davis Kendrick, associate librarian at the University of South Carolina-Lancaster
 Medford Library
- Excellence in Academic Libraries (Donor: GOBI Library Solutions from EBSCO)

UNIVERSITY: Case Western Reserve University, Cleveland, Ohio; College: Swarthmore College, Swarthmore, Pennsylvania; Community College: The College of Western Idaho, Nampa, Idaho

■ Hugh C. Atkinson Memorial Award

(ACRL, ALCTS, LLAMA, LITA) John Price Wilkin, Juanita J. and Robert E. Simpson dean of libraries and university librarian at the University of Illinois at Urbana-Champaign

Section Award Recipients

- CJCLS Library Program Achievement Award (Donor: EBSCO Information Services) Laura Luiz, reference librarian at Bakersfield College
- CLS Innovation in College Librarianship Award (Donor: SCELC) Bill Jones and Ben Rawlins, State University of New York (SUNY)-Geneseo Milne Library
- Routledge Distance Learning Librarianship Conference Sponsorship Award (Donor: Routledge/Taylor & Francis Group) Victoria (Torrie) Raish, online learning librarian at Pennsylvania State University
- EBSS Distinguished Education and Behavioral Sciences Librarian Award (Donor: American Psychological Association) Joyce Garczynski, assistant university librarian for development and communications at Towson University
- ESS De Gruyter European Librarianship Study Grant (Donor: De Gruyter Foundation)
 Jennifer K. Nelson, reference librarian at the Robbins Collection, University of California-Berkeley School of Law
- IS Innovation Award (Donor: EBSCO Information Services) Oregon State University (OSU) Libraries and Press Undergrad Research and Writing Studio
- IS Ilene F. Rockman Instruction Publication of the Year Award (Donor: Carrick Enterprises)
 Stefanie R. Bluemle, research and instruction librarian and instruction coordinator at Augustana
 College, for her article "Post-Facts: Information Literacy and Authority after the 2016 Election"
- IS Miriam Dudley Instruction Librarian Award (Donor: ACRL Instruction Section) Megan Oakleaf, associate professor and director of instructional quality at Syracuse University
- PPIRS Marta Lange/SAGE-CQ Press Award (Donor: SAGE-CQ Press) Lynda Kellam, data services and government information librarian at the University of North Carolina-Greensboro
- RBMS/Leab Exhibition Catalogue Awards (Donor: Katharine Kyes Leab and Daniel J. Leab Endowment) Category 1 (Expensive) Recipient: University of Alberta's Bruce Peel Special Collections Library for Experiment: Printing the Canadian Imagination: Highlights from the David McKnight Canadian Little Magazine and Small Press Collection; Honorable Mention: The Getty Research Institute for Artists and Their Books/Books and Their Artists; Category 2 (Moderately Expensive) Recipient: University of Miami Lowe Art Museum and University of Miami Libraries for Antillean Visions; or, Maps and the Making of the Caribbean: An Exhibition of Cartographic Art at the Lowe Art Museum, University of Miami; Category 3 (Inexpensive) Recipient: Penn State Libraries Eberly Family Special Collections for Field Guide to Fairy-Tale Wolves; Honorable Mention: Providence Public Library Special Collections for HairBrained;

(Awards continued next page)

ACRL activities and opportunities for participation. ACRL's presences on Facebook, Instagram, Pinterest, and Twitter continue to grow and provide our membership with new avenues to connect with colleagues and the association. For the ninth year, we held a virtual orientation session for incoming leaders and offered a webcast to help members volunteer for ACRL committees. A number of ACRL committees, interest groups, discussion groups, sections, and the Board of Directors are working virtually and taking advantage of ALA Connect and other virtual meeting systems to keep the work of the association moving forward year-round.

Awards

Since 1923, the ACRL Awards Program has recognized and honored the professional contributions and achievements of academic libraries and librarians. This special recognition by ACRL enhances the sense of personal growth and accomplishment of our members, provides our membership

with role models, and strengthens the image of our membership in the eyes of employers, leadership, and the academic community.



Kaetrena Davis Kendrick, 2019 Academic/Research Librarian of the Year

In 2019, 29 outstanding individuals and institutions received ACRL awards recognizing their accomplishments. ACRL's top honor, the Academic/Research Librarian of the Year Award, was presented to Kaetrena Davis Kendrick, associate librarian at the University of South Carolina—Lancaster Medford Library. Kendrick exemplifies today's academic and research librarian through her tireless dedication to the profession, both at her local library and on the global stage.

ACRL continues to present the Excellence in Academic Libraries Award to recognize the staff of a community college, a college, and a university

(Awards continued from previous page)

Notable Citation: Washington University Libraries Julian Edison Department of Special Collections for *The Monster's Library: An Exhibition Curated by Students Enrolled in Frankenstein, Origins and Afterlives*; Category 4 (Brochures) Co-Recipient: Austin History Center, Austin Public Library for *Taking It to the Streets: A Visual History of Protest and Demonstration in Austin*; Co-Recipient: University of Pennsylvania Libraries Kislak Center for Special Collections, Rare Books and Manuscripts for *Ok, I'll Do It Myself*; Category 5 (Electronic) Recipient: University of Victoria Libraries for *Volatile Attractions: Saul Holiff, Johnny Cash, and Managing a Music Legend*; Honorable Mention: University of Delaware Library for *Things Aren't What They Seem: Forgeries and Deceptions from the UD Collections*

- STS Oberly Award for Bibliography in the Agricultural or Natural Sciences (Donor: Eunice Rockwood Oberly Endowment) Douglas Karlen, research soil scientist (retired) at the United States Department of Agriculture Agricultural Research Service, and Lorraine Pellack, head of the University Library research services department at Iowa State University for their article "Iowa Crop Variety Yield Testing: A History and Annotated Bibliography"
- ULS Outstanding Professional Development Award (Donor: Library Juice Academy) Lynda Kellam, data services and government information librarian at the University of North Carolina—Greensboro
- WGSS Achievement in Women's Studies Librarianship Awards (Donor: Duke University Press)

Career Achievement Carrie Kruse, director of College Library, user experience, and library spaces at the University of Wisconsin-Madison

Significant Achievement Rose L. Chou, budget and personnel manager at American University, and Annie Pho, instruction coordinator and assessment librarian at the University of San Francisco

December 2019 663 C&RL News

library for exemplary programs that deliver outstanding services and resources to further the educational mission of their institution. This year's recipients were Swarthmore College Libraries, Swarthmore, Pennsylvania.; The College of Western Idaho Library, Nampa, Idaho; and Case Western Reserve University Kelvin Smith Library, Cleveland, Ohio. The award, sponsored by ACRL and GOBI Library Solutions from EBSCO, includes a presentation ceremony on the campus of each award-winning library.

Publications

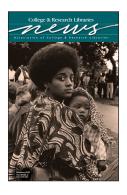
Monographs

ACRL's monographs publishing program was very active during 2018–19, releasing 14 new books, including a two-volume set, on a variety of topics including information literacy, serving graduate students, library outreach, open and equitable scholarly communication, future academic librarians, and more. A complete list of titles is available in the table on page 666.

Serials

ACRL continues to make enhancements to the online versions of College & Research Libraries (C&RL), College & Research Libraries News (C&RL News), and RBM: A Journal of Rare Books, Manuscripts, and Cultural Heritage in the Open Journal Systems platform.

A special issue of *C&RL* was published in April 2019 in conjunction with the ACRL 2019 Conference. *C&RL*'s Facebook and Twitter presences are home to updates on preprint and current articles, book reviews, highlights of past articles from the journal's history, and exclusive content from *C&RL* editors and researchers.



ALA JobLIST

ALA JobLIST (joblist.ala.org), the online career center operated since 2006 by *C&RL News* in partnership with ALA's *American Libraries* magazine, continues to regularly implement new and improved features to connect job seekers and employers, including easier category browsing and simpler job alert email creation. The site is powered by the leading provider of job websites and career centers for organizations that serve specialized members, with oversight by ACRL and ALA staff.

In another very active year, more than 60% of the nearly 2,800 job ads published by ALA JobLIST in FY19 were from academic and research institutions. JobLIST also reaches thousands of followers with links to helpful career news and job search advice on Twitter, Facebook, and LinkedIn. ALA JobLIST continues to provide financial support for the ALA JobLIST Placement and Career Development Center, operated by ALA's Office for Human Resource Development and Recruitment (HRDR) at major ALA and ACRL conferences. The placement center offers face-to-face workshops and career services at the conferences and has offered occasional webinars and other virtual development opportunities throughout the year. In September 2018, ALA JobLIST was also a proud sponsor of the 3rd National Joint Conference of Librarians of Color.

CHOICE

Choice has continued to expand its content offerings over the past year, garnering an audience that now numbers some 20,000 academic librarians who regularly engage with our sites and platforms. While discovery tools and reviews continue to constitute the core of Choice's business, second-generation content offerings—including professional-development webinars, podcasts, newsletters, and Choice white papers—all provided free of charge, are attracting a new and more diverse readership.

Researched and written by industry experts and published with underwriting from academic publishers, the Choice white paper program, now in its second year of publication, is part of our continuing effort to extend our services to a broad cross section of library-related professionals. The three reports published during the first year of the program—on institutional repository practices, library outreach, and faculty adoption of open educational resources—garnered an average of 950 downloads apiece (on our platform; more on distributed networks). In late August Choice published a practical guide to implementing a library marketing and outreach program, which as of this writing has been downloaded more than 680 times.

"The Authority File," Choice's weekly podcast series, is now being heard by an average of 2,800 listeners a month, topping some 30,000 user sessions this fiscal year. A high point of the series came in April of this year with the live recording of five interviews at the recent ACRL 2019 Conference in Cleveland. These addressed new approaches to the first-year experience, the future of university-based publishing, economic models of higher education, selection of open-access materials, and a social justice vision for Open Education.

Choice's subscription products, Choice Reviews, *Choice* magazine, ccAdvisor, and Resources for College Libraries, continue to enjoy steady usage. The Choice Reviews database now contains some 212,000 reviews of academic monographs. During the 2018–19 fiscal year, users ran more than 525,000 searches in 138,000 user sessions, yielding some 604,000 reviews read. While smaller in scope, ccAdvisor now contains 440 lengthy (2,000 words or more) reviews of digital resources and is available at more than 350 U.S. colleges and universities, including the Colorado Alliance of Research Libraries and the Center for Research Libraries

The Resources for College Libraries database, a copublication with ProQuest, is rapidly closing in on 100,000 titles in its listing of core works for undergraduate libraries. Plans announced a year ago to enrich the RCL database with Syndetics Unbound discovery content and to include RCL in subscribing institutions' library catalogs via Unbound have only recently been launched. These enhancements open the possibility that RCL content will become available in a public library environment.

Reports, White Papers, Online Publications

ACRL and Gale, a Cengage company, collaborated to create the ACRL Libraries Transform Toolkit, released in conjunction with the ACRL 2019 Conference. This free new toolkit provides academic and research libraries with easy-to-use tools and resources to develop effective marketing and outreach strategies to promote their services and impact to students, faculty, and administrators. The toolkit extends ALA's Libraries Transform Campaign, which was designed to increase public awareness of the value, impact, and services provided by libraries and library professionals. Key resources in the ACRL Libraries Transform Toolkit

include marketing instructional materials, "Because" statement templates, a community engagement framework, and methods for communicating and measuring impact.

Every two years, the ACRL Research Planning and Review Committee releases an environmental scan of higher education, including developments with the potential for continuing impact on academic libraries. The 2019 environmental scan provides a broad review of the current higher education landscape, with special focus on the state of academic and research libraries. The document builds on earlier ACRL reports, including the "Top Trends in Academic Libraries," published in the June 2018 issue of *C&RL News*.



"I turn to ACRL for a lot of my professional development, using the literature and webinars to keep current in the field. I also enjoy following the conversations on the listservs, as it keeps me up to date on what's going on in other libraries. As an early career librarian, the educational opportunities available to me through my membership have helped me grow immensely."

— Natalie Amato, ACRL Member of the Week

Keeping Up With..., ACRL's online current awareness publication series, continued issuing concise briefs on trends in academic librarianship and higher education. Each edition focuses on a single issue including an introduction to the topic and summaries of key points and implications for academic libraries. The series' offerings this year included information

ACRL PUBLICATIONS

New ACRL Books in 2018–19

- 2018 Academic Library Trends and Statistics
- Academic Libraries and the Academy: Strategies and Approaches to Demonstrate Your Value, Impact, and Return on Investment (Two-volume set)
- Critical Approaches to Credit-Bearing Information Literacy Courses
- The Future Academic Librarian's Toolkit: Finding Success on the Job Hunt and in Your First Job
- The Globalized Library: American Academic Libraries and International Students, Collections, and Practices
- The Grounded Instruction Librarian: Participating in the Scholarship of Teaching and Learning
- Institutional Repositories: CLIPP #44
- The Library Outreach Casebook
- Library Service and Learning: Empowering Students, Inspiring Social Responsibility, and Building Community Connections
- Motivating Students on a Time Budget: Pedagogical Frames and Lesson Plans for In-Person and Online Information Literacy Instruction
- Open and Equitable Scholarly Communications: Creating a More Inclusive Future
- Scholarship in the Sandbox: Academic Libraries as Laboratories, Forums, and Archives for Student Work
- Transforming Libraries to Serve Graduate Students

(Publications continued next page)

(Publications continued from previous page)

ACRL Serials

- College & Research Libraries (https://crl.acrl.org)—The official open access, onlineonly scholarly research journal of ACRL.
- College & Research Libraries News (https://crln.acrl.org)—Publishes articles on the latest trends and practices affecting academic and research libraries and serves as the official newsmagazine and publication of record of ACRL.
- RBM: A Journal of Rare Books, Manuscripts, and Cultural Heritage (https://rbm.acrl.org)—ACRL's journal covering issues pertaining to special collections libraries and cultural heritage institutions.

CHOICE Publications

- *Choice* Magazine—Each monthly issue offers 600 new reviews, a bibliographic essay, and upcoming titles worth knowing.
- *Choice* Reviews on Cards—*Choice* reviews, and just the reviews, on cards.
- Choice Reviews—The completely rebuilt Choice Reviews gives subscribers immediate access to a comprehensive archive of nearly 200,000 reviews representing a quarter-century of scholarship.
- Resources for College Libraries—Copublished with ProQuest, RCL helps undergraduate institutions identify the essential titles for learning.
- ccAdvisor—A creation of Choice in partnership with the Charleston Advisor, ccAdvisor is the searchable, authoritative, peer-reviewed guide to scholarly academic databases.

Blogs/Online Publications

- ACRL Insider (https://acrl.ala.org/acrlinsider)—ACRL Insider keeps the world current and informed on ACRL activities, services, and programs.
- ACRL LibGuides (https://acrl.libguides.com)—ACRL LibGuides allow membership units to advance the work of ACRL by providing resources for the profession, such as toolkits and bibliographies.
- ACRLog (https://acrlog.org)—The issues blog of ACRL features posts on current issues in academic and research librarianship from the blog team.
- ACRL TechConnect (https://acrl.ala.org/techconnect)—Blog covering innovative uses of technology in academic and research libraries.
- ACRL Value of Academic Libraries (https://acrl.ala.org/value/)—Trends and issues related to the ACRL Value of Academic Libraries initiative.
- Keeping Up With...(www.ala.org/acrl/publications/keeping up with)—Online current awareness publication featuring concise briefs on trends in academic librarianship and higher education.

ACRL Social Media

- Facebook (www.facebook.com/ala.acrl)
- Twitter (www.twitter.com/ALA ACRL)
- Instagram (www.instagram.com/ala acrl)
- Pinterest (www.pinterest.com/acrlala)
- YouTube (www.youtube.com/user/ALAACRL/)

on faculty development, implicit bias, antitrust and competition law, Open Access Week, digital storytelling, and more.

Standards, Guidelines, and Frameworks

The development of standards and guidelines for all areas of academic and research librarianship is a core service of ACRL. These standards, guidelines, and frameworks are a key ACRL contribution to the profession. The ACRL Board of Directors approved revisions of the association's Characteristics of Programs of Information Literacy that Illustrate Best Practices: A Guideline; Policy Statement on Open Access to Scholarship by Academic Librarians and ACRL/RBMS Guidelines Regarding Security and Theft in Special Collections this year. The Board also approved new Guidelines for Standardized Holdings Counts and Measures for Archival Repositories and Special Collections Libraries.

The online versions of ACRL's standards, guidelines, and frameworks were accessed more than 242,000 times during the fiscal year.

Education

ACRL continues to offer a wide range of professional development programs and events to meet the needs of today's academic and research librarians.

ACRL Conference

More than 4,000 library workers, exhibitors, speakers, and guests from around the world, met from April 10 to 13, 2019, in Cleveland, Ohio for the ACRL 2019 Conference. Themed "Recasting the Narrative," attendees selected from more than 500 dynamic sessions selected and presented by leaders in the



profession along with more than 200 exhibitors showcasing cutting-edge products. The ACRL 2019 Virtual Conference offered access to 12 live webcasts, bringing attendees together in the virtual community to interact in real time with participants and presenters. The Virtual Conference also provides access to Slidecasts (PowerPoint presentations synced with real-time audio) from every contributed paper, invited presentation, panel session, and TechConnect program presented at ACRL 2019. For the first time, poster sessions were presented electronically and made available in the Virtual Conference archive. The conference had 3,335 face-to-face and 337 virtual attendees from all 50 states and 22 countries and attracted nearly 1,200 first-time attendees. ACRL 2021, "Ascending into an Open Future," is scheduled to take place April 14–17, 2021, in Seattle.

"ACRL is always at the top of my conference wish-list. Each time I'm able to attend, I'm astonished anew by the quality and relevance of the program, the overall fun of the theme and events, and the amazing colleagues I meet. Being able to attend ACRL 2019 as an Early-Career Scholarship recipient, just as I'm beginning to think about the next phase of my career, was priceless. I was able to fully immerse myself in the daunting (but rewarding!) experience of presenting my first contributed paper and to give my attention to a range of thought-provoking aspects of professional practice — all to a rockin' soundtrack (thanks, Cleveland!)."

— Jennifer Whelan, ACRL 2019 Conference Scholarship Recipient



ACRL @ ALA Annual Conference

Issues of equity in diverse workplaces, and the trend towards more inclusive language and policies, often leaves leaders in the difficult position of navigating the needs of the organization and the need to help the organization accommodate today's workforce. As previously noted, the ACRL President's Program at the 2019 ALA Annual Conference featured Angela Spranger addressing contemporary issues around diversity, leadership, and inclusiveness throughout the employment lifecycle. The association also hosted a Discussion Forum with Terryl Ross, assistant dean of diversity, equity, and inclusion at the University of Washington College of the Environment, at the 2019 ALA Midwinter Meeting in Seattle as part of the President's Program focus on EDI issues.

ACRL sponsored an additional 22 section, committee, and individual programs in Washington, D.C. A list of programs is available in the table on page 643, and a recap of programs is available in the September 2019 issue of *C&RL News*.

RBMS Conference

The 60th Annual RBMS Conference, "Response and Responsibility: Special Collections and Climate Change," was held June 18–21, 2019, in Baltimore. The archives and special collections library communities—as part of the global community—face prospective major shifts in our energy systems, economic models, and literal landscapes. Current and predicted impacts associated with climate change offer highly varied and unpredictable effects on our collections, collecting, facilities, services, funding, users, communities, and professional lives. The conference invited attendees and the broader archives and special collections communities to a candid and forward-looking conversation about our work in the era of climate change. This year's conference, featuring 16 panel sessions, six participant-driven sessions, three plenaries, nine seminars, three pop-up sessions, 18 posters, and four workshops, was attended by 515 attendees and 80 booksellers.

RoadShows

Responding to member requests for local educational opportunities, ACRL continues to offer a variety of traveling workshops that can be brought upon request to campuses, chapters, or consortia worldwide. Led by expert presenters, these one-day engaging workshops help academic librarians learn new skills and strengthen existing competencies to tackle the greatest issues facing the profession today. ACRL RoadShows focus on scholarly communication, the *Standards for Libraries in Higher Education*, assessment, research data management, the *Framework for Information Literacy for Higher Education*, and the intersections of scholarly communication and information literacy. This year, RoadShows were held at 25 institutions, reaching more than 1,000 attendees in 19 states, the District of Columbia, 1 Canadian province, and the United Arab Emirates. We also continued offering RoadShows as preconferences at ALA conferences. The "Intersections of Scholarly Communication and Information Literacy" RoadShow was delivered in Seattle before the 2019 ALA Midwinter Meeting.

IDEAL '19

ACRL cosponsored, with Ohio State University and the Association of Research Libraries, the IDEAL '19: Advancing Inclusion, Diversity, Equity, and Accessibility in Libraries & Archives conference. Nearly 650 attendees met August 6–7, 2019, in Columbus, Ohio, for the conference. Evaluations and social media responses point to IDEAL '19 being a resounding success.

Leadership Institutes

ACRL again collaborated with members of the Council for Higher Education Management Associations to offer the 2018 Women's Leadership Institute, held December 2–5, 2018, in Newport Beach, California. The Women's Leadership Institute is an experience that provides professional development opportunities on issues that affect women within the higher education community. The program has the added benefit of bringing together women from administrative and student affairs functions across institutions of higher education.

Online Learning

The ACRL e-Learning program offered 21 e-Learning events consisting of 20 webcasts and 1 multiweek course this year on a variety of topics, such as critical information literacy, mindfulness in libraries, impostor syndrome, copyright and OERs, and a four-part webcast series exploring the Scholarship of Teaching and Learning. More than 505 individuals and 170 groups participated in this year's e-Learning offerings.

ACRL Presents... Webcasts

The ACRL Presents... program offers free occasional webcasts on issues of broad interest and importance to the academic and research library community. ACRL Presents... webcasts offered this year included "Open Data Repositories-Creating Equitable and Sustainable Data Access" (October 2018); "Lies, Damned Lies, and News: How Do Today's Students Stay Informed and What Libraries Can Learn from Them" (November 2018); "Digging for Gold with Bundles of Sticks: Copyright, Fair Use, and Text Data Mining" (February 2019); "Exhibition Preservation Checklist: Caring for Your Collections on Display" (April 2019); "Libraries Transform Toolkit" (April 2019); "Consulting Services for Academic Libraries" (July 2019); and "Open and Equitable Scholarly Communications" (July 2019).

ACRL-Choice Webinars

ACRL-Choice webinars connect academic and research librarians with content and service providers, publishers, authors, and other experts. During the past fiscal year, the program garnered more than 17,000 registrants and 6,300 attendees to its 24 webcasts. The webcasts explored such varied themes as librarians' role in improving STEM education, course material affordability, indigenous literatures and social justice, and emerging library trends in students' first-year experience.

Scholarships

Knowing that professional development is essential to the success of academic and research librarians, we awarded more than \$159,615 in scholarships this year, through 203 scholarships awarded for the ACRL 2019 Conference, ACRL e-Learning program, the Immersion Program, and 60th RBMS Conference. The ACRL 2019 Conference Scholarship Campaign raised more than \$66,000 to award scholarships for the Cleveland conference.

ACRL Speaks Out

Continuing the association's focus on advocacy, ACRL aims to increase its communication on major trends and issues in libraries and increase its influence in public policy affecting higher education.

Legislative Advocacy

Public policy issues effecting higher education remain an essential focus of ACRL. The association acted on this focus in a number of ways over the past year, including joining 14 other higher education groups in April 2019 in endorsing the Affordable College Textbook Act, reintroduced by U.S. Senators Dick Durbin (D-Illinois), Angus King (I-Maine), Tina Smith (D-Minnesota), and Kyrsten Sinema (D-Arizona), along with U.S. Representative Joe Neguse (D-Colorado-02). This bicameral legislation is designed to help students manage costs by making high-quality textbooks easily accessible to students, professors, and the public for free.

ACRL was part of a group of professional societies representing tens of thousands of faculty members and students from humanistic and social scientific disciplines this March in signing a letter expressing deep concern about Alaska Governor Mike Dunleavy's proposed funding cuts for higher education. The association also provided comments in December 2018 to the National Institutes of Health (NIH) Office of Science Policy in response to the NIH Request for Information on Proposed Provisions for a Draft Data Management and Sharing Policy for NIH Funded or Supported Research.



"ACRL Speaks Out is one of my favorite examples of advocacy because I see enormous value in active engagement to increase our professional visibility and influence. These efforts communicate support for our community in ways that are timely and responsive and are opportunities to express our professional values and ethics."— Jennifer Chan, ACRL Member of the Week

In September 2018, ACRL joined five other groups as part of the Open Access Working Group, led by SPARC in supporting federal legislation filed in summer 2018 by Rep. Bill Foster (D-Illinois). The bill, HR 6501, the Well-Informed, Scientific, and Efficient Government Act, would prohibit nondisclosure clauses in federal agency contracts with journal publishers and would also provide an avenue for the government to systematically collect—and share—information on how much each agency is paying for subscriptions to these materials.

ACRL was part of a group of 20 library and higher education groups (including ALA, ARL, the American Council on Education, and EDUCAUSE) in filing an amicus brief on the issue of net neutrality in support of the Federal Communications Commission's strong, enforceable rules to protect and preserve the open Internet. The brief supports petitioners in the case of *Mozilla Corporation v. Federal Communications Commission and United States of America* before the U.S. Court of Appeals for the District of Columbia Circuit.

The Research and Scholarly Environment Committee submitted comments to the Environmental Protection Agency in August on the proposed rule "Strengthening Transparency in Regulatory Science." The comments noted that the proposed rule is problematic and advocated it be rescinded

The association continues to be an active partner with ALA and the Association of Research Libraries in the Library Copyright Alliance (LCA). Over the course of the past year, LCA has acted on a number of important issues by issuing comments on pending legislation and court

December 2019 671 C&RL News

cases, joining briefs, and releasing papers and guides on a wide range of copyright and fair use issues, including the commercialization of federally funded research and development, the appointment of the Register of Copyrights, uses of pre-1972 sound recordings, mandatory deposit of electronic-only books, the Marrakesh Treaty and Adoption of Implementation Act, and more.

Partnerships with Higher Education

ACRL continues to work with higher education associations to strengthen both partnerships and the profession. The association collaborated with members of the Council of Higher Education Management Associations to offer the 2018 Women's Leadership Institute. This program brought together mid-level administrators from across campus functions to share experiences, develop a better understanding of the campus as a workplace and culture, and create new networks and networking skills.

The association maintains liaison relationships with a number of higher education associations through the Liaisons Assembly. ACRL currently has liaison relationships with the American Association for the Advancement of Science (AAAS), American Association of Community Colleges (AACC), American Physical Society (APS), American Sociological Association (ASA), Association for Information Science and Technology (ASIS&T), Association for Library and Information Science Education (ALISE), Modern Language Association (MLA), National Resource Center for the First-Year Experience (NRC-FYEST), Special Libraries Association (SLA), and more. A full list of ACRL liaison relationships is available at www.ala.org/acrl/aboutacrl/directoryofleadership/committees/acr-lclias.

Organizational Effectiveness and Vitality

ACRL sustains the fiscal resources, staff expertise, and organizational structure necessary to advance the association's Plan for Excellence.

ACRL Staff

Lauren Carlton joined ACRL as program coordinator for member services in June 2019. She serves as staff liaison to ACRL chapters, discussion and interest groups, and manages the colleagues donation program.

Many of you have had phone and e-mail contact with ACRL's staff, of which there are 18.75 FTE positions in Chicago and an additional 22.4 FTE at the Choice office in Middletown, Connecticut. Take a minute to "meet" ACRL's diverse staff on the association website at www.ala. org/acrl/aboutacrl/staff/contactacrl.

ACRL's office hours are 8:30 a.m. to 4:30 p.m. (CST), Monday through Friday. All ALA staff have direct telephone lines. All prefixes are (312) 280-, followed by the four-digit extension. If you use the toll-free number (800-545-2433), you will be instructed to enter the extension of the person you wish to speak with.

ACRL Board of Directors, 2018—2019



ACRL Board 2018–19 (I to r): (back) April D. Cunningham, Faye A. Chadwell, Jeanne R. Davidson, Beth McNeil, Caroline Fuchs, Kelly Gordon Jacobsma, Lori J. Ostapowicz-Critz, (front) Emily Daly, LeRoy Jason LaFleur, Cheryl A. Middleton, Lauren Pressley, Mary Ellen K. Davis, Carolyn Henderson Allen. [Not pictured: Karen Munro]

ACRL Board of Directors, 2018–2019

President

Lauren Pressley University of Washington Libraries

Vice-President/President-Elect

Karen Munro Simon Fraser University

Past-President

Cheryl A. Middleton
Oregon State University

Budget & Finance Committee Chair

Carolyn Henderson Allen University of Arkansas

ACRL Councilor

LeRoy Jason LaFleur Tufts University

Executive Director (Ex-officio)

Mary Ellen K. Davis ACRL/ALA

Directors-at-large

Faye A. Chadwell
Oregon State University

April D. Cunningham Palomar College

Emily Daly

Duke University

Jeanne R. Davidson *Utah State University*

Caroline Fuchs
St. John's University

Kelly Gordon Jacobsma Hope College

Beth McNeil Purdue University

Lori J. Ostapowicz-Critz Georgia Tech

Sponsorships

ACRL Sponsorships for 2019

ACRL expresses its sincere appreciation to the following sponsors for their generous donations to the various programs and events we have offered throughout the year. Thanks to your support, ACRL members benefited from enhanced programs and services this year.

Colleagues

Summa Cum Laude (\$30,000 and up)

EBSCO Information Services

Elsevier

Springer Nature

Magna Cum Laude (\$22,500-29,999)

ExLibris

GALE, A Cengage Company

OverDrive

ProQuest

Cum Laude (\$15,000-22,499)

GOBI Library Solutions from EBSCO

Modern Language Association

University of Delaware Library, Museums

and Press

University of Iowa Libraries

Honor Roll (\$10,000-14,999)

American Psychological Association

CHOICE

Iowa State University Library

OCI C

SAGE Publishing

Dean's List (\$5,000-9,999)

American Chemical Society

Antiquarian Booksellers' Association of America

Atlas Systems

Cambridge University Press

Case Western Reserve University Libraries

IEEE Xplore Digital Library

Dean's List (continued)

IOP Publishing

Jonathan A. Hill, Bookseller, Inc.

Kansas State University Libraries

Oberlin College Libraries

The Ohio State University

Ohio University Libraries

Pennsylvania State University Libraries

Purdue University Libraries

Taylor & Francis Group

University of Washington Libraries

Web of Science Group

Mortar Board (Up to \$4,999)

1science

AAAS

ACLS Humanities E-Book

Adam Matthew Digital

AMALIVRE

American Institute of Physics

American Society of Civil Engineers (ASCE)

Annual Reviews

Antiquariat Inlibris-Gilhofer

Arthur Fournier Fine & Rare

ASTM International

Auburn University Libraries

B&L Rootenberg Rare Books

Barry Lawrence Ruderman Antique Maps, Inc.

Baylor University

Ben Kinmont, Bookseller

Bentham Science

Bibliographical Society of America

Bloomsbury Publishing, Inc.

Bonhams

bookandpaperfairs.com

The Book Shop, LLC

Boston Rare Maps

Bowling Green State University Libraries

Brian Cassidy, Bookseller

Brigham Young University Harold B. Lee Library

Bromer Booksellers

Brown University

Bruce McKittrick Rare Books

Business Expert Press

California Rare Book School

Caroliniana

Carrick Enterprises

Casalini Libri

Sponsorships

ACRL Sponsorships for 2019

Mortar Board (continued)

Charleston Library Conference and Against the Grain

Colorado State University Libraries

Counting Opinions (SQUIRE) Ltd.

Credo Reference

Cuyahoga Community College – Metropolitan Campus

De Gruyter

De Wolfe & Wood

DePaul University Libraries

DIGITALIA

Duke University Press

Eclectibles

Emory University Libraries

Erasmus Boekhandel

F.A. Bernett Books

The Fine Books Company

Five Colleges of Ohio, Inc.

Florida State University Libraries

Franklin Gilliam :: Rare Books

Garrett Scott, Bookseller

Govi Rare Books

Grey House Publishing

Harrassowitz Booksellers and Subscription Agents

Henry Sotheran Limited

Historical Information Gatherers

lan Brabner, Rare Americana Iberoamericana Editorial Vervuert, S.L.U.

IET USA. Inc.

J. Willard Marriott Library at the University of Utah

James Arsenault & Company James Grav Booksellers, LLC

Jarndyce Antiquarian Booksellers

Jeff Hirsch Books

Johanson Rare Books John Carroll University

John W. Knott, Jr., Bookseller

Johns Hopkins University Libraries

JoVF.

Julia Gelfand

The Kelmscott Bookshop

Ken Lopez, Bookseller

Kent State University School of Information

Langdon Manor Books, LLC

Liber Antiquus

Library Juice Academy

lizzyoung bookseller

Lorne Bair Rare Books

Macalester College

Maggs Bros. Ltd.

Marquette University Libraries

Mary Ann Liebert, Inc.

Miami University Libraries

Michael Brown Rare Books

Michael R. Weintraub, Inc.

MIPP International

MIT Press & Journals

Morgan & Claypool Publishers

Northeast Document Conservation Center

Northwestern University Libraries

Mortar Board (continued)

Oak Knoll Books

OhioLink

Oregon State University Libraries and Press

The Optical Society (OSA)

Philadelphia Rare Books & Manuscripts Company

Phillip J. Pirages Fine Books and Manuscripts

PolicyMap Inc.

Princeton University Press

Productive Arts

Project MUSE

Puvill Libros, S.A.

Rabelais. Inc.

RedLink

Roy Young Bookseller, Inc.

Royal Books, Inc.

SAE International

Statewide California Electronic Library Consortium

(SCELC)

SimplyAnalytics

Skillsoft

Smith College Libraries

Sotheby's

SPIE

Springshare

Swann Galleries **Tavistock Books**

Temple University Libraries

Ten Pound Island Book Company

University of Arizona Libraries

University of California-Irvine Libraries

University of Chicago Library

University of Cincinnati Libraries University of Colorado-Boulder Libraries

University of Idaho Libraries

University of Illinois at Urbana-Champaign Libraries

University of Kansas Libraries

University of Kentucky Libraries University of Michigan Library

University of Minnesota Libraries

University of Montana Mansfield Library

University of Northern Iowa

University of San Diego Copley Library

University of Wyoming Libraries

VALE: Virtual Academic Library Environment New

Jersev

Virginia Tech Libraries

Voyager Press Rare Books & Manuscripts

Walter Reuben, Inc.

West Virginia University Libraries

Western Michigan University

Whitman College

William Allison Books

William Reese Company

William S. Hein & Co., Inc. Wittenberg University

Zubal Books

Carolyn Henderson Allen

Budget & Finance Committee Chair

I am pleased to report that ACRL completed the fiscal year 2019 (FY19) in excellent financial condition. Collaboration among the ACRL Board of Directors, Budget and Finance Committee, and Executive Director ensured that association finances remained sound. Fiscal sustainability is a top priority of the ACRL staff and member leaders. Membership development and services to members are essential areas in advancing the hallmark initiatives of the Plan for Excellence and ACRL's Core Commitment to Equity, Diversity, and Inclusion.



VARIANCE

\$348,676

\$354,315

FY2017

\$525,000

As in previous years, this report gives an overview of ACRL finances in a streamlined format. Detailed spreadsheets for FY19 are available on the *C&RL News* website.

The Budget and Finance Committee has developed a simple graphic presentation of expenditures outlining the average spending for the past four years. The infographic ACRL Working for You in this report presents the average of the last four years of expenditures, to account for the variations between the alternating ACRL conference and non-conference years. The infographic is available on page 677.

FY2019

	ACTUAL	BUDGET	VARIANCE	ACTUAL	FY17 to FY19
Revenues	\$5,115,731	\$5,063,591	\$52,140	\$5,368,999	(\$253,268)
Expenses	\$4,422,570	\$4,771,907	(\$349,338)	\$3,979,693	\$417,143
Overhead to ALA	\$811,598	\$849,136	(\$37,538)	\$840,744	(\$29,146)
Total Expenses	\$5,234,168	\$5,621,043	(\$386,875)	\$4,820,438	\$413,730
NET REVENUE	(\$118,437)	(\$557,452)	\$439,015	\$548,561	(\$666,998)
Transfer to Choice or LTI (FY17) Net Asset Balance	(FY19) \$0 \$3,311,823	\$450,000 \$2,422,808	(\$450,000) \$889,015	\$250,000 \$4,687,946	(\$250,000) (\$1,626,123)
CHOICE	FY2019 ACTUAL	FY2019 BUDGET	VARIANCE	FY2018 ACTUAL	VARIANCE FY18 to FY19
Revenues	\$2,520,863	\$2,797,719	(\$276,856)	\$2,813,283	(\$292,420)
Expenses	\$2,364,839	\$2,345,898	(\$18,941)	\$2,573,931	(\$209,092)
Overhead to ALA	\$334,014	\$369,299	\$35,285	\$371,353	(\$37,339)
Total Expenses	\$2,698,854	\$2,715,197	(\$16,343)	\$2,945,284	(\$246,431)
NET REVENUE	(\$177,991)	\$82,522	(\$260,512)	(\$132,001)	(\$45,990)
Open Choice Write					

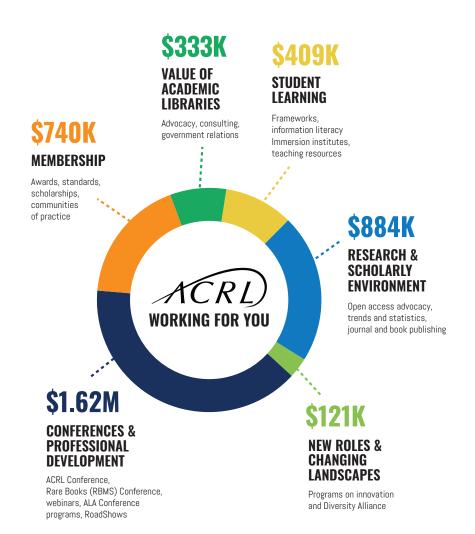
 $NOTE: Figures\ provided\ are\ based\ on\ unaudited\ FY19\ closing\ report,\ as\ of\ November\ 4,\ 2019.$

\$3,008,816

FY2019

ACRL

Net Asset Balance



On average, ACRL invests over \$4.1* million annually to support its strategic initiatives, infusing this work with its core commitment to equity, diversity, and inclusion, and to fund conferences and events to further the work of higher education librarians and information professionals. These initiatives are funded through an array of revenue streams—including dues, donations, registrations, publications, and advertising.

* Average of the past 4 years of expenses.

All other figures also averages of the past 4 years of expenses.

* www.acrl.org

Fiscal Year-End Summary as of August 31, 2019

The ALA and thus ACRL fiscal year is September 1 through August 31. As mentioned above, the budget report outlines expenditures for FY19, a year in which the biennial ACRL conference is held.

ACRL's total revenues slightly exceeded budget (by 1% or by \$52,140) while total expenses were under budget (by \$386,875 or 7%), resulting in an improved net expense of -\$118,437 rather than the -\$557,452 budgeted. As a reminder, to invest in programs and services for members ACRL is intentionally spending down its net asset balance and planned a deficit for FY19, even though typically there would be a positive net in an ACRL conference year.

The ACRL conference was a programmatic and financial success. While registration, advertising, and exhibits performed slightly under budget, the generosity of ACRL sponsors exceeded budget, and staff reduced expenses leading to a net revenue of \$342,292 over the course of the two planning years, higher than budgeted. As a reminder ACRL charges all salaries and benefits back to the projects via a time study, so this net revenue includes staffing expenses.

Dues revenue continued a slight decline, missing budget by 1% or \$4,168. Sales of advertising and subscriptions in ACRL publications were mixed, with *C&RL News* meeting gross budget at \$613,958, *C&RL* advertising and royalties coming in \$538 less than budget, and *RBM* exceeding revenue for subscriptions by \$3,193 or 22%, with paid print subscribers holding on longer than expected after the move to open access. However, advertising in *RBM* missed budget by 3% or \$1,042.

Sales of *Academic Library Trends & Statistics* grossed 5% more than budgeted at \$123,554. However, additional costs for a reprint and the development of a new survey were unexpected budget additions, leading to a net loss of \$24,379. Book publishing had a very successful year. Despite missing gross revenues by 2% or \$5,423, expenses were less than budget, and the yearend net was \$114,927 against a net budget of \$22,099. An interesting trend to note is the rapid increase in digital sales, which exceeded budget by 165% and offset the print sales, which were 15% below budget.

Gross revenues for consulting were below budget due to fewer than expected clients in the fourth quarter, but the first quarter of FY20 is off to a busy start. Webinar revenues exceeded budget in part due to a successful multi-part series. Revenues from licensed workshops were below budget, likely due to a reduced interest in local and regional professional development in an ACRL conference year.

ACRL saved \$152,635 in salaries and benefits due to an open staff position and the decision to outsource the management of ACRL's consulting services. Delay of some member-led initiatives resulted in unforeseen savings: fewer visits to higher education associations, delayed research grants for scholarly communications, less travel, and a delayed committee-led messaging campaign. Some of these savings will carry over to FY20. Additionally, there were savings in conference expenses, printing expenses, supplies, postage, and strategic plan implementation.

During FY19, ACRL delivered \$811,598 in overhead payments to the ALA general fund.

Choice Performance Comments FY19 Final Close

The decision in January 2019 to write off expenses incurred developing the now-discontinued Open Choice, a proposed discovery and evaluation service for open educational resources, injected some \$316,236, all unbudgeted, into the FY19 performance reports. Of these, \$176,324 reflects a write-down of capitalized software development charges incurred for prototyping. The balance, \$139,912, represents salary and author payments and is thus reported under operating expenses. If these editorial charges were to be subtracted from net revenues, the actual operating loss for the year would have been -\$38,079, the second lowest deficit since FY12.

Subscription revenue was \$1,306,130, some 5% below budget, due to declines in revenue from print products (*Choice* magazine and Reviews on Cards), and was 9% below the previous year. The digital publication Choice Reviews likewise ended the year 5% below budget (but only 4% below prior year). Co-publications with ProQuest and The Charleston Company were slightly ahead of budget on a combined basis, but with divergent trajectories: up about 10% on ccAdvisor and down 7% for Resources for College Libraries (RCL), the latter representing a normal fluctuation in sales. Overall, subscriptions are under pressure everywhere from declining collection development budgets and a reduced need for reviews.

Royalties for licenses to use Choice and RCL content on third-party platforms finished the year on budget at \$521,691. Licensing continues to be a stable revenue stream, and closely tied to the subscription revenues of the major firms such as ProQuest, EBSCO, and Baker & Taylor that offer them.

Print advertising in *Choice* magazine experienced significant shortfalls, as diminished circulation and an industry-wide reassessment of ROI for advertising are having a significant impact. Overall advertising revenue was \$178,000 (28%) below budget, with print losses accounting for almost \$134,000 of this amount. By contrast, sponsorship platforms—webinars, podcasts, and white papers—performed well. Webinars finished the year with \$138,882 in net revenue (after the split with ACRL), just slightly below budget but over \$36,000 better than last year, while podcasts and white papers together outperformed budget by some 8%. Sponsorship platforms continue to attract robust audiences with webinar registrations topping 17,000, podcasts having more than 33,000 listeners, and each of the first three white papers garnering close to 1,000 downloads.

Despite the \$139,912 write-down of Open Choice prepaid editorial expenses, recorded in salary and outside services, Choice managed to finish the year with expenses only \$16,343 worse than budget. Careful management of costs in all operational categories except payroll and outside services, both affected by the write-down, were well below budget. Direct spending was about \$31,000 more than budget; interunit transfers were not as high as budget owing to the fact that items budgeted as expenses to be transferred to ACRL were direct-billed instead; and overhead was not as high as expected on reduced revenue.

During FY19, Choice delivered \$334,014 in overhead payments to the ALA general fund.

About the 2019 Annual Report cover

The cover of the 2019 Annual Report features images of some of the more than 4,000 library workers, exhibitors, speakers, and guests from around the world who attended the ACRL 2019 Conference, held April 10–13, in Cleveland.



December 2019 679 C&RL News

Budget & Finance Committee, 2018–2019

Carolyn Henderson Allen, University of Arkansas, chair
Tara Baillargeon, Marquette University
Rickey D. Best, Auburn University—Montgomery
Fannie M. Cox, University of Louisville
Georgie Lynn Donovan, College of William & Mary
Erika Dowell, Indiana University
Alexia Hudson-Ward, Oberlin College
Kevin Wade Merriman, Yale University
Joe Mocnik, North Dakota State University
Marla E. Peppers, California State University
Marla E. Peppers, California State University
Kristen Grace Totleben, University of Rochester
Karen Munro, Simon Fraser University, ex-officio
Mary Ellen K. Davis, ACRL/ALA, ex-officio
Allison Payne, ACRL/ALA, staff liaison

NEW FROM ACRL PRESS



Becoming a Library Leader: Seven Stages of Leadership Development for Academic Librarians

by Shin Freedman and James M. Freedman

All titles will be available in the ALA Store at http://www.alastore.ala.org

The Sustainable Library's Cookbook

edited by Raymond Pun and Gary L. Shaffer

